



**Brazos Valley Regional Advisory Council  
Board of Directors Meeting  
April 4, 2024**

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# AGENDA

**Brazos Valley Regional Advisory Council  
Board of Directors Meeting**  
9:00 APRIL 4, 2024  
CENTER FOR REGIONAL SERVICES BUILDING  
3991 E. 29<sup>TH</sup> ST. BRYAN TX

- I. Call to Order**
- II. Introductions**
- III. Approval of Board of Director's March 8, 2024 Meeting Minutes**
- IV. Financial Report**
- V. Executive Director Report**
- VI. Discussion and/or Action Items**
  - A. Consider for approval BVRAC Budget Adjustment.
  - B. Discussion of and possible action regarding Senate Bill 8 allocations.
  - C. Discussion of and possible action regarding AirMed 12 Sponsorship of \$1,000.
  - D. Discussion of and possible action regarding FTEP course.
  - E. Discussion of RAC Performance Criteria and Self-Assessment
  - F. Discussion of Pulsara
- VII. Committee Significant Items**
- VIII. Open Forum**
- IX. Important Dates**
  - A. Board of Directors Meeting Friday, May 10, 2024
- X. Adjourn**

**Zoom Link for Participation -  
Topic: BVRAC Board of Directors Meeting**

**Join Zoom Meeting**

<https://us06web.zoom.us/j/82169770424?pwd=TVNQdktOSEl5MUpNYUtxcTBBLT3BCUT09>

**Meeting ID: 821 6977 0424    Passcode: 122623**  
**Dial In +1 346 248 7799 US (Houston)**

**Minutes**  
**Brazos Valley Regional Advisory Council**  
**Board of Directors Meeting – In Person & Web Conference Call**  
1000 March 8, 2024  
Brazos Valley Council of Governments Building  
3991 E. 29th Street, Bryan, Texas 77802

**Members Present**

<u>Position</u>	<u>Board Member</u>	<u>Agency</u>	<u>Absent/ Present</u>
Chair	Billy Rice	CHI St. Joseph Health EMS	Present
Vice Chair	Jason Giles	College Station Fire Department	Present
Secretary	Ashley Johse	CHI St. Joseph Health – CS	Present
Treasurer	Patti Parks	Baylor Scott & White-Brenham	Present
Injury Prevention	Brandi Mendoza	Baylor Scott & White – CS	Present
Stroke	Amy Plotts	CHI St Joseph Regional	Present
Education	Adam Gallagher	Robertson County EMS	Present
Hospital & Acute Care	Lori Porter	CHI St. Joseph Health - CS	Present
Systems QI / Physician’s Advisory	----	---	---
DEPC/BVHCC	Bryan Ruemke	Washington County OEM	Present
Pre-Hospital	Kevin Deramus	Washington County EMS	Present
Perinatal	Dr. Katie Brading	CHI St. Joseph Health Regional	Present
EMC at Large	David Lilly	Grimes County OEM	Absent

**Staff Present**

<u>Position</u>	<u>Name</u>	<u>Agency</u>	<u>Absent/ Present</u>
Deputy Director	Roger Sheridan	BVCOG	Present
Program Manager	John Heritage	BVCOG	Present
Planner	Rebecca Hill	BVCOG	Present

- I. **Call to Order** – The meeting was called to order at 10:01 A.M. by Chairperson Rice.
- II. **Introductions** – All members introduced themselves.
- III. **Approval of Board of Director’s January 12, 2024 Meeting Minutes** – Members present reviewed the minutes. Mr. Ruemke motioned to approve the January 12, 2024 meeting minutes. Ms. Johse seconded the motion; motion carried.
- IV. **Approval of Board of Director’s February 1, 2024 Meeting Minutes** – Members present reviewed the minutes. Ms. Johse motioned to approve the February 1, 2024 meeting minutes. Mr. Gallagher seconded the motion; motion carried.
- V. **Financial Report** – Mr. Sheridan directed the board’s attention to page 9 in the meeting packet. Everything is tracking around the 45% range except for the Amendment 1 funds and EMS County. There are some committees in EMS RAC that are not utilizing their funds. The committees need to decide if funds will be used or reallocated to other projects by June.

Chairperson Rice asked for an update on purchases with Amendment 1 funds. Mr. Heritage reported that equipment ordered for Robertson County EMS was delivered this week.

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Chairperson Rice requested a review of all orders and status of orders for other agencies be done. Need to update the budget to reflect items ordered/in process. These funds must be spent by August 31<sup>st</sup>.

All agencies need to submit requests for EMS County and Senate Bill 8 allocations as soon as possible.

The investment report on the unrestricted funds should be available in the next few months for board review.

Ms. Johse made a motion to accept the financial report as presented. Mr. Ruemke seconded; motion carried.

**VI. Executive Directors Report**

Mr. Heritage introduced himself to the Board as the new Public Safety Program Manager. Mr. Heritage will be taking over Mr. Graham's responsibilities with the RAC while interviews are being conducted for other positions open in the Public Safety Planning department.

**VII. Discussion and/or Action Items**

**A. Consider for approval authorizing signature authority to John Heritage as the Executive Director** – Mr. Gallagher made a motion to grant signature authority to John Heritage. Ms. Johse seconded; motion carried.

**B. Discussion of and possible action regarding plan for overpayment of students with Senate Bill 8 funds.** – The recommendation at the last meeting was for the students to pay \$300 of the overpayment and BVRAC will cover the remaining \$500 for each student. The funds for BVRAC should come out of unrestricted but staff will review and see if it can come out of Education. Mr. Gallagher made a motion to accept the plan for the students to pay \$300 each toward the overpayment and BVRAC pay the other \$500 for each student. These funds will come out of unrestricted funds unless it is determined that Education funds can pay for them. Ms. Johse seconded; motion passed.

**C. Discussion of the effect and awareness of divert in the region** – Ms. Mendoza led a discussion on the use of divert in the region. She acknowledged that their facility is not following the guidelines approved by the board. They are struggling to get NEDOCS scores from CHI. CHI EMS Crews review it every day and it is briefed every morning. Chairperson Rice shared an example of a patient that was stuck in an ER because the desired facility was on divert and would not accept the patient. If crews are using Pulsara, this information/update is popping up. Ms. Mendoza stated that this is the type of information that needs to be taken back to her facility. The facility is not calling to verify NEDOCS scores and rechecking every two hours.

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Ms. Parks asked if this could be a PI project. Chairperson Rice says it may be alarm fatigue as well to some extent. Ms. Mendoza will set up a hospital workgroup with some EMS representatives as well to discuss effects and what is happening. This has a huge impact on EMS agencies because patients are not going where they need to be which means they need to be moved somewhere else. This will help the smaller facilities see the reasons for the longer transfer times and data can be collected to show administrators what is happening.

**D. Discussion of RAC Performance Criteria and Self-Assessment** – No updates right now.

**E. Discussion of Pulsara** – Mr. Gallagher spoke with Franklin ISD about barcoding student IDs the same way as driver licenses to assist with reunification and other issues during school shootings and other mass events. The region has just scratched the surface on what Pulsara can do and there is a lot of tracking capability and other areas that would be useful during the mass events. The daily usage of the system will help agencies be ready to use during a disaster as well.

**VIII. Committee Reports**

**A. Education** (Adam Gallagher) – Few dates to share:

- a. AirMed 12 Symposium is May 21<sup>st</sup>. The flyers have gone out and registration is open.
- b. There will be a stop the bleed course in Anderson on May 15<sup>th</sup> and 16<sup>th</sup>. St. Joseph and RobCo EMS are sending instructors but if there are others that want to participate, please reach out.
- c. Blood Drive in Robertson County on March 13<sup>th</sup>.

The board had discussed previously providing some funds to the AirMed12 Symposium since there are no sponsors. The request would be about \$2,000 to cover some of the refreshments. The symposium is as low cost as possible. Will be an action item at the next meeting. Unrestricted funds will have to be used if food is purchased.

Agencies have asked about hosting an FTEP course. The local instructors out of Schertz are no longer available. The goal is to get 2-3 local instructors to go through the train the trainer course. This may have to be on next year's budget depending on the timing. Ms. Parks suggested using the Education funds to cover this.

**B. Pre-Hospital** (Kevin Deramus) – There will be a notice sent out for a Friday EMS Directors / Pre-Hospital meeting later this month. Senate Bill 8, Pulsar and FTEP will be on the agenda for that meeting.

**C. Hospital Care and Management / Acute Care** (Lori Porter) – No Report

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- D. Stroke** (Amy Plotts) – Please send Ms. Plotts any mechanical thrombectomy patients for the spreadsheet.
- E. System QI / Physician’s Advisory** – No Report. Someone has been volunteered but there has been no follow-up on acceptance. Many agencies got hammered during their recent trauma surveys for trauma medical directors not being at RAC meetings. The new rules push for them to be present at the meetings but there is a lot of push back. A solution may be that the new QI chair hosts four meetings a year where the physicians come in for those meetings and meet the requirement. These physicians are often seeing patients and doing surgeries during the scheduled RAC meetings. When the Trauma Plan is reviewed, a statement should be added that requires them to attend 50% of the meetings and virtual participation is counted. If our documentation supports whatever we are doing, it should be allowed by the state.

Members would like to update the data that is brought and collected for System QI. The region should be following and collecting the same information that the state is following and we need to get better at what we are already tracking. The members would also like to see more case reviews since these are great learning opportunities and are a great magnet for people to attend the RAC meetings. With the new rules, we are going to need to show that we are accomplishing things.

- F. Injury Prevention** (Brandi Mendoza) – Ms. Mendoza will attend the CarFit training in Temple. This is training to help older adults adjust the specs in their vehicle to fit them best. Ms. Mendoza will review and see how the program can best be implemented here in our region.

Ms. Mendoza asked about hosting a Texercise class at the Center for Regional Services building. You can go to a nursing home and have the course but would like to have something available to seniors in the community. Mr. Sheridan shared that this could be a collaborative effort with the Area Agency on Aging here at BVCOG.

- G. Disaster/Emergency Preparedness** (Bryan Ruenke) – The chair meeting on February 20<sup>th</sup> was cancelled. The next one is scheduled for April 11<sup>th</sup>.

- H. Perinatal** (Dr. Brading) – The committee will be discussing a true divert plan at the next meeting. Will need to incorporate this into the other plan.

- IX. Open Forum** – Facilities must have a plan in place detailing what they would do with a group of pediatric patients. As a RAC, we will need to show this as well. Dr. Christian is our local contact for this. Ms. Parks asked if there is space to house mannequins. There may be other mannequins that can be checked out and used as well for other trainings. Mr. Sheridan agreed that the COG can store the mannequins.

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Congratulations to Mr. Heritage – the plans submitted through Homeland Security only missed half a point with the state.

Need to have a Budget Amendment action item for the next meeting.

**X. Important Dates**

A. Board of Directors and General Assembly Meeting April 4, 2024

**XI. Adjourn** – Meeting adjourned at 10:56 am.

**BVRAC Budget 01SEP23 to 31AUG24**

4/4/2024

Brazos Valley Regional Advisory Council

Expense	Category	Budget	Actual	Difference (\$)	Difference (%)
RAC Systems Dev	RAC Sys Dev	\$ 50,390.00	\$ 28,482.98	\$ 21,907.02	43%
EMS RAC	EMS RAC	\$ 36,566.00	\$ 22,967.42	\$ 13,598.58	37%
EMS RAC (Amendment 1)	EMS RAC	\$ 150,000.00	\$ 49,891.80	\$ 100,108.20	67%
EMS County	EMS County	\$ 86,652.00	\$ 4,084.00	\$ 82,568.00	95%
EMS County-SB 8	EMS County	\$ 373,687.11	\$ 308,406.53	\$ 65,280.58	17%
Unrestricted	Unrestricted	\$ 32,176.75	\$ 20,160.60	\$ 12,016.15	37%
<b>Total Expenses</b>		<b>\$ 729,471.86</b>	<b>\$ 433,993.33</b>	<b>\$ 295,478.53</b>	<b>40.51%</b>

**BVRAC RAC System Development Budget 01SEP23 to 31AUG24**

4/4/2024

Brazos Valley Regional Advisory Council (RAC Sys Dev \$50,390.00)

Expense	Category	Budget	Actual	Difference (\$)	Difference (%)
Management	RAC Sys Dev	\$ 50,390.00	\$ 28,482.98	\$ 21,907.02	43%
Injury Prevention	RAC Sys Dev	\$ -	\$ -	\$ -	-
Acute Care/Hosp. Mgt.	RAC Sys Dev	\$ -	\$ -	\$ -	-
Stroke/Cardiac	RAC Sys Dev	\$ -	\$ -	\$ -	-
Perinatal	RAC Sys Dev	\$ -	\$ -	\$ -	-
Other	RAC Sys Dev	\$ -	\$ -	\$ -	-
<b>Total Expenses</b>		<b>\$ 50,390.00</b>	<b>\$ 28,482.98</b>	<b>\$ 21,907.02</b>	<b>43.47%</b>



**BVRAC EMS RAC Budget 01SEP23 to 31AUG24**

4/4/2024

Brazos Valley Regional Advisory Council (EMS RAC \$36,566.00)

Expense	Category	Budget	Actual	Difference (\$)	Difference (%)
Management	EMS RAC	\$ 3,750.00	\$ 2,246.85	\$ 1,503.15	40%
Education	EMS RAC	\$ 15,000.00	\$ 15,317.58	\$ (317.58)	-2%
Injury Prevention	EMS RAC	\$ 11,250.00	\$ -	\$ 11,250.00	100%
Acute Care/Hosp. Mgt.	EMS RAC	\$ 1,000.00	\$ 2,473.68	\$ (1,473.68)	-147%
Stroke/Cardiac	EMS RAC	\$ 2,000.00	\$ -	\$ 2,000.00	100%
Perinatal	EMS RAC	\$ 2,000.00	\$ 1,152.86	\$ 847.14	42%
GETAC/TETAF	EMS RAC	\$ 1,250.00	\$ 1,679.74	\$ (429.74)	-34%
Staff Travel	EMS RAC	\$ 316.00	\$ 96.71	\$ 219.29	69%
<b>Total Expenses</b>		<b>\$ 36,566.00</b>	<b>\$ 22,967.42</b>	<b>\$ 13,598.58</b>	<b>37.19%</b>

**BVRAC EMS RAC - Amendment 1 Funds Budget 01SEP22 to 31DEC24**

4/4/2024

Brazos Valley Regional Advisory Council (EMS RAC Amendment 1 \$150,000)

Expense	Category	Budget	Actual	Difference (\$)	Difference (%)
Education / Training	Amendment 1	\$ 15,000.00	\$ 1,600.76	\$ 13,399.24	89%
Bryan Fire Dept EMS	Amendment 1	\$ 4,006.14	\$ -	\$ 4,006.14	100%
CHI St Joseph EMS	Amendment 1	\$ 39,154.03	\$ 23,590.00	\$ 15,564.03	40%
College Station FD EMS	Amendment 1	\$ 4,006.14	\$ -	\$ 4,006.14	100%
Hilltop Lakes VFD EMS	Amendment 1	\$ 5,286.26	\$ -	\$ 5,286.26	100%
Jewett EMS	Amendment 1	\$ 5,286.26	\$ -	\$ 5,286.26	100%
Robertson County EMS	Amendment 1	\$ 12,963.06	\$ 12,963.04	\$ 0.02	0%
Texas A&M University EMS	Amendment 1	\$ 4,006.14	\$ 1,690.00	\$ 2,316.14	58%
Washington County EMS	Amendment 1	\$ 10,291.97	\$ 10,048.00	\$ 243.97	2%
Baylor Scott & Whitew Bre	Amendment 1	\$ 6,250.00	\$ -	\$ 6,250.00	100%
Baylor Scott & White CS	Amendment 1	\$ 12,500.00	\$ -	\$ 12,500.00	100%
CapRock	Amendment 1	\$ 6,250.00	\$ -	\$ 6,250.00	100%
CHI St Joseph CS	Amendment 1	\$ 6,250.00	\$ -	\$ 6,250.00	100%
CHI St. Joseph Regional	Amendment 1	\$ 18,750.00	\$ -	\$ 18,750.00	100%
<b>Total Expenses</b>		<b>\$ 150,000.00</b>	<b>\$ 49,891.80</b>	<b>\$ 100,108.20</b>	<b>66.74%</b>

**BVRAC RAC EMS COUNTY 01SEP23 to 31AUG24**

4/4/2024

Brazos Valley Regional Advisory Council (\$86,652.00)

Expense	Category	Budget	Actual	Difference (\$)	Difference (%)
Bryan Fire Dept EMS	EMS County	\$ 4,084.00	\$ -	\$ 4,084.00	100%
CSFD EMS	EMS County	\$ 4,084.00	\$ 4,084.00	\$ -	0%
CHI ST Joseph EMS Brazos	EMS County	\$ 4,084.00	\$ -	\$ 4,084.00	100%
CHI ST Joseph EMS Burleson	EMS County	\$ 10,382.00	\$ -	\$ 10,382.00	100%
CHI ST Joseph EMS Grimes	EMS County	\$ 12,693.00	\$ -	\$ 12,693.00	100%
CHI ST Joseph EMS Leon	EMS County	\$ 5,389.00	\$ -	\$ 5,389.00	100%
CHI ST Joseph EMS Madison	EMS County	\$ 7,367.00	\$ -	\$ 7,367.00	100%
Hilltop Lake VFD EMS	EMS County	\$ 5,389.00	\$ -	\$ 5,389.00	100%
Jewett EMS	EMS County	\$ 5,389.00	\$ -	\$ 5,389.00	100%
RCEMS	EMS County	\$ 13,215.00	\$ -	\$ 13,215.00	100%
TAMU EMS	EMS County	\$ 4,084.00	\$ -	\$ 4,084.00	100%
WCEMS	EMS County	\$ 10,492.00	\$ -	\$ 10,492.00	100%
<b>Total Expenses</b>		<b>\$ 86,652.00</b>	<b>\$ 4,084.00</b>	<b>\$ 82,568.00</b>	<b>95.29%</b>

**BVRAC EMS County - SB 8 Budget 01SEP22 to 31DEC24**

4/4/2024

Brazos Valley Regional Advisory Council (EMS County - SB 8 \$373,687.11)

Expense	Category	Budget	Actual	Difference (\$)	Difference (%)
Management (Admin)	EMS County	\$ 60,000.00	\$ 26,487.68	\$ 33,512.32	56%
Incentives	EMS County	\$ -	\$ -	\$ -	
Bryan Fire Dept EMS	EMS County	\$ 37,858.79	\$ 34,000.00	\$ 3,858.79	10%
CHI St Joseph EMS	EMS County	\$ 108,167.97	\$ 108,014.50	\$ 153.47	0%
College Station FD EMS	EMS County	\$ 43,267.19	\$ 53,153.96	\$ (9,886.77)	-23%
Hilltop Lakes VFD EMS	EMS County	\$ 5,408.40	\$ 3,292.07	\$ 2,116.33	39%
Jewett EMS	EMS County	\$ 21,633.59	\$ 16,000.00	\$ 5,633.59	26%
Robertson County EMS	EMS County	\$ 37,858.79	\$ 37,858.79	\$ (0.00)	0%
Texas A&M University EMS	EMS County	\$ 16,225.20	\$ 10,835.50	\$ 5,389.70	33%
Washington County EMS	EMS County	\$ 37,858.79	\$ 18,764.03	\$ 19,094.76	50%
PHI	EMS County	\$ 5,408.40	\$ -	\$ 5,408.40	100%
<b>Total Expenses</b>		<b>\$ 373,687.11</b>	<b>\$ 308,406.53</b>	<b>\$ 65,280.58</b>	<b>17.47%</b>

**BVRAC Unrestricted Budget**

4/4/2024

Brazos Valley Regional Advisory Council

Expense	Category	Budget	Actual	Difference (\$)	Difference (%)
BVRAC Radios	Unrestricted	\$ 10,000.00	\$ 7,083.20	\$ 2,916.80	29%
Taxes	Unrestricted	\$ 3,328.00	\$ -	\$ 3,328.00	100%
TETAF Dues	Unrestricted	\$ 2,000.00	\$ 2,000.00	\$ -	0%
Stroke/Acute Care	Unrestricted	\$ 12,000.00	\$ 8,749.94	\$ 3,250.06	27%
Insurance	Unrestricted	\$ 2,042.00	\$ 2,042.00	\$ -	0%
Training & Meeting	Unrestricted	\$ 750.00	\$ 285.46	\$ 464.54	62%
Outreach	Unrestricted	\$ 2,056.75	\$ -	\$ 2,056.75	100%
<b>Total Expenses</b>		<b>\$ 32,176.75</b>	<b>\$ 20,160.60</b>	<b>\$ 12,016.15</b>	<b>37.34%</b>

**BVRAC EMS RAC Budget 01SEP23 to 31AUG24 Proposal 1**

4/4/2024

Brazos Valley Regional Advisory Council (EMS RAC \$36,566.00)

Expense	Category	Budget	Actual	Difference (\$)	Difference (%)
Management	EMS RAC	\$ 3,750.00	\$ 2,246.85	\$ 1,503.15	40%
Education	EMS RAC	\$ 15,000.00	\$ 15,000.00	\$ -	0%
Injury Prevention	EMS RAC	\$ 11,250.00	\$ 747.32	\$ 10,502.68	93%
Acute Care/Hosp. Mgt.	EMS RAC	\$ 1,000.00	\$ 1,000.00	\$ -	0%
Stroke/Cardiac	EMS RAC	\$ 2,000.00	\$ 1,473.68	\$ 526.32	26%
Perinatal	EMS RAC	\$ 2,000.00	\$ 1,152.86	\$ 847.14	42%
GETAC/TETAF	EMS RAC	\$ 1,250.00	\$ 1,250.00	\$ -	0%
Staff Travel	EMS RAC	\$ 316.00	\$ 96.71	\$ 219.29	69%
<b>Total Expenses</b>		<b>\$ 36,566.00</b>	<b>\$ 22,967.42</b>	<b>\$ 13,598.58</b>	<b>37.19%</b>

\*Overspent by \$1,473.68 in **Acute Care/Hosp. Mgt.** Budget. Overspent amount was moved to **Stroke/Cardiac** budget.

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\*Overspent by \$429.74 in **GETAC/TETAF** budget & by \$317.58 in **Education** budget. Combined overage of \$747.32 was moved to **Injury Prevention** budget.

**BVRAC EMS RAC Budget 01SEP23 to 31AUG24 Proposal 2**

4/4/2024

Brazos Valley Regional Advisory Council (EMS RAC \$36,566.00)

Expense	Category	Budget	Actual	Difference (\$)	Difference (%)
Management	EMS RAC	\$ 3,750.00	\$ 2,246.85	\$ 1,503.15	40%
Education	EMS RAC	\$ 15,000.00	\$ 15,000.00	\$ -	0%
Injury Prevention	EMS RAC	\$ 11,250.00	\$ 1,220.73	\$ 10,029.27	89%
Acute Care/Hosp. Mgt.	EMS RAC	\$ 1,000.00	\$ 1,000.00	\$ -	0%
Stroke/Cardiac	EMS RAC	\$ 2,000.00	\$ 1,000.00	\$ 1,000.00	50%
Perinatal	EMS RAC	\$ 2,000.00	\$ 1,152.86	\$ 847.14	42%
GETAC/TETAF	EMS RAC	\$ 1,250.00	\$ 1,250.00	\$ -	0%
Staff Travel	EMS RAC	\$ 316.00	\$ 96.71	\$ 219.29	69%
<b>Total Expenses</b>		<b>\$ 36,566.00</b>	<b>\$ 22,967.15</b>	<b>\$ 13,598.85</b>	<b>37.19%</b>

\*Overspent by \$1,473.68 in **Acute Care/Hosp. Mgt.** Budget.

\*Overspent by \$429.74 in **GETAC/TETAF** budget & by \$317.58 in **Education** budget.

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\*Moved \$1,000 of overage in **Acute Care/Hosp. Mgt.** to **Stroke/Cardiac.**

\*Remaining \$473.68 (Acute Care/Host. Mgt.) + \$429.74 (GETAC/TETAF) + \$317.58 (Education) = \$1,221.00 moved to Injury Prevention

# *Brazos Valley Regional Advisory Council 2024*

## Board of Directors Participation

	<b>Board Members</b>	January	February	March	April	May	June	July	August	September	October	November	December	Total Attended
1	Billy Rice Chair	X	X	X										
2	Jason Giles Vice Chair	X	X	X										
3	Ashley Johse Secretary	X	?	X										
4	Patti Parks Treasurer	X	X	X										
1	Bryan Ruemke DEPC	X	X	X										
2	Adam Gallagher Education	X	X	X										
3	/ QI/PA													
4	Brandi Mendoza Injury Prevention	X	?	X										
5	Kevin Deramus Pre- Hospital	?	?	X										
6	Lori Porter Hospital/Acute Care	X	?	X										
8	Amy Plotts Stroke	X	?	X										
9	David Lilly EMC at Large	?	?	?										
10	Dr. Katie Brading Perinatal	X	X	X										
	John Heritage Executive Director	X	?	X										
	Rebecca Hill Planner	X	X	X										
	Zeb Heckmann Senior Accountant	X	X	X										

X= Attended meeting.

\*\*= Call In

0=Substitution

?=Absent