



**Brazos Valley Regional Advisory Council
Board of Directors Meeting
January 10, 2025**

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AGENDA

**Brazos Valley Regional Advisory Council
Board of Directors Meeting**
10:00 JANUARY 10, 2025
CENTER FOR REGIONAL SERVICES BUILDING
3991 E. 29TH ST. BRYAN TX

- I. Call to Order**
- II. Introductions**
- III. Approval of Board of Director's December 5, 2024 Meeting Minutes**
- IV. Financial Report**
- V. Executive Director Report**
- VI. State RAC Chair / ED Meeting Update**
- VII. Discussion and/or Action Items**
 - A. Consider for Approval Amending the RAC's Tax Reporting Year to the Effective Period of 10/1/YYYY to 9/30/YYYY
 - B. Discussion on RAC Reporting Requirement for Hospital Data
 - C. Consider for Approval a Budget Amendment to the Amendment 2 Budget
 - D. Discussion of Pulsara
- VIII. Committee Reports**
 - A. Education
 - B. Pre-Hospital
 - C. Hospital Care and Management/Acute Care
 - D. Stroke/Cardiac
 - E. System QI/Physician's Advisory
 - F. Injury Prevention
 - G. Disaster/Emergency Preparedness
 - H. Perinatal
- IX. Open Forum**
- X. Important Dates**
 - A. Board of Directors & General Assembly Meeting Thursday, February 6, 2025
- XI. Adjourn**

Zoom Link for Participation -
Topic: BVRAC Board of Directors Meeting

Join Zoom Meeting

<https://us06web.zoom.us/j/82169770424?pwd=TVNQdktOSEl5MUpNYUtxcTBLT3BCUT09>

Meeting ID: 821 6977 0424 Passcode: 122623
Dial In +1 346 248 7799 US (Houston)

Minutes
Brazos Valley Regional Advisory Council
Board of Directors Meeting – In Person & Web Conference Call
 900 December 5, 2024
 Brazos Valley Council of Governments Building
 3991 E. 29th Street, Bryan, Texas 77802

Members Present

<u>Position</u>	<u>Board Member</u>	<u>Agency</u>	<u>Absent/ Present</u>
Chair	Patti Parks	Baylor Scott & White-Brenham	Present
Vice Chair	Jason Giles	College Station Fire Department	Present
Secretary	Ashley Johse	St. Joseph Health – CS	Present
Treasurer	-----	----	----
Injury Prevention	Brandi Mendoza	Baylor Scott & White – CS	Present
Stroke	Amy Plotts	St Joseph Health Regional	Absent
Education	Adam Gallagher	Robertson County EMS	Present
Hospital & Acute Care	Lori Porter	St. Joseph Health - CS	Present
Systems QI / Physician’s Advisory	Dr. Nicholas Nunnally	St. Joseph Health – Regional	Present
DEPC/BVHCC	Bryan Ruemke	Washington County OEM	Present
Pre-Hospital	Kevin Deramus	Washington County EMS	Present
Perinatal	Dr. Katie Brading	St. Joseph Health Regional	Present
EMC at Large	David Lilly	Grimes County OEM	Present
Immediate Past Chair	Billy Rice	St. Joseph Health EMS	Present

Guests Present

<u>Name</u>	<u>Agency</u>
Aaron Buzzard	St. Joseph Regional
Rachel Goodman	TEEX EMS School
Steven VanGonten	Robertson County EMS

Staff Present

<u>Position</u>	<u>Name</u>	<u>Agency</u>	<u>Absent/ Present</u>
BVCOG Deputy Director	Roger Sheridan	BVCOG	Present
BVCOG Finance Program Manager	Janet Dudding	BVCOG	Present
BVRAC Executive Director	John Heritage	BVCOG	Present
Planner	Rebecca Hill	BVCOG	Present

- I. **Call to Order** – The meeting was called to order at 9:03 A.M. by Chairperson Parks.
- II. **Introductions** – All members introduced themselves.
- III. **Approval of November 8, 2024 Meeting Minutes** – Members present reviewed the November 8, 2024 meeting minutes. Mr. Giles made a motion to approve the November 8, 2024 minutes. Mr. Deramus seconded; motion carried.
- IV. **Financial Report** – Mr. Heritage directed the board members’ attention to page 7 of the packet for the financial report. There is a little over 80% remaining in the RAC Systems Development budget. The stop the bleed kits were purchased in the last month and are in the

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office. Please reach out if you need any. For EMS RAC, the management funds are being spent and 80% remains, which is on track for it to be spent by the end of August 2025. So far, Robertson County EMS is the only agency that has submitted a reimbursement request for Amendment 2 funds. Wristbands were purchased with Amendment 2 funds and are also available for any EMS agency or hospital that needs them.

There is just over \$22,000 left in the Senate Bill 8 budget. This will cover the two paramedic students from College Station Fire Department and final payments for two other students. There are no funds remaining for any additional Senate Bill 8 scholarships. The state has conveyed that any repayments that are sent in, the RAC is not able to use. The funds will go back to the state.

There is \$74,426 remaining in the Unrestricted Budget. Recent payments from that account include paying some expenses from the symposium and the \$5000 sponsorship for the Texas Association of Air Medical Services. The Board asked about investing some of the unrestricted account as approved earlier in the year. Ms. Dudding responded that there are a few additional accounts that need to be settled before this will start. Ms. Dudding also asked the Board to consider changing the fiscal year to an actual fiscal year instead of a calendar year. It will make tax preparation a lot easier. This will be an agenda item at the next meeting for the board's consideration.

CapRock's last day of operation is December 13th. They do have an allocation in Amendment 2 that will need to be reallocated. This will be an agenda item for the January Board meeting.

Mr. Deramus made a motion to approve the financial report as presented. Ms. Porter seconded; motion carried.

- V. Executive Directors Report** – The state has asked the RACs to complete a roster of Senate Bill 8 scholarship recipients. The roster is a tracking list for the state to see where scholarship recipients are in terms of where they are with completing their course and completing the requirements they are held to with the Senate Bill 8 agreement. All EMS directors have received a partially completed roster of the recipients they sponsored. The directors should complete any blanks in their roster and return it to us as soon as possible. The state shared that there have been 9,983 new staff added with this program with a 15% drop rate.

Emails have gone out to hospitals and EMS agencies regarding their trauma registry numbers and EMS runs for the calendar year. The report has been submitted to the state and the state reported discrepancies with three EMS agencies. The state's numbers were lower because they were only tracking certain runs. It is very important to ensure these numbers are correct since they are one of the metrics that determines how much funding the RAC gets.

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There have been some changes on committee chairs in the last few months. The chairs and committees need to start thinking about projects to pursue with the allocations on the budget.

The final day to pay the state back for individuals who did not complete their Senate Bill 8 is July 1, 2025. These individuals have received notices that they need to pay. As far as the RAC's responsibility, they were contacted, and that information will be saved for any audit that comes through.

VI. State RAC Chair / ED Meeting Update – Main discussion points included:

- a. Trauma Rules rollout
- b. Texas Association of Air Medical Services raised \$42,000 during the cornhole tournament. This will provide a lot of scholarships
- c. Pediatric Injury Prevention did a presentation on patient information stickers that are being put on car seats. This may be a good project to look into as a region.
- d. Senate Bill 8
- e. Uncompensated care
- f. RACs requesting data for Injury Prevention projects

Chairperson Parks and Vice Chair Giles will be attending the RAC Summit next week. Hot topics for that meeting include the RAC evaluations and Rural Data Collaborative.

VII. Discussion and/or Action Items -

A. Discussion and Possible Action on Funding 1 EMT Course with Leftover Senate Bill 8 funds for TDEM Employee – Mr. Gonzales reached out regarding any available funding to send one of their employees to an EMT course. Board members chose to take no action on this request due to the lack of funds.

B. Discussion on Senate Bill 8 Roster & Senate Bill 8 Scholarship Repayments – Discussed during the Executive Directors Report.

C. Discussion of Pulsara – Mr. Ricketson will be doing a presentation/demonstration during General Assembly today.

VIII. Committee Significant Items –

- a. There are now 6 CarFit Technicians trained in the region.
- b. Please send burn protocols to Ms. Heredia. Ms. Heredia has put together information on all the burn centers in the state with the contacts and specialists so they can be contact directly.
- c. There are two NRP courses scheduled for January. Registration details will be sent out.

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- IX. Open Forum** – There were 121 participants at the symposium. The EMS credits are still being worked on. There are a few issues to consider as the committee starts planning the next symposium including the food, venue, time allotted to visit vendors, length of time for speakers, and including more case reviews.

An education topic for the February meeting may be warming measures / hypothermia and trauma patients. Temperatures are not always being taken at consistent times and after whole blood is given. This can be discussed at the January Pre-Hospital Committee meeting as well.

X. Important Dates

- A. Board of Directors Meeting – Friday, January 10, 2025

- XI. Adjourn** – Meeting adjourned at 10:02 am.

BVRAC Budget 01SEP24 to 31AUG25

1/7/2025

Brazos Valley Regional Advisory Council

Expense	Category	Budget	Spent	Remaining (\$)	Remaining (%)
RAC Systems Dev	RAC Sys Dev	\$ 50,390.00	\$ 8,500.77	\$ 41,889.23	83%
EMS RAC	EMS RAC	\$ 39,938.00	\$ 7,842.08	\$ 32,095.92	80%
EMS RAC (Amendment 2)	EMS RAC	\$ 150,000.00	\$ 12,899.24	\$ 137,100.76	91%
EMS County	EMS County	\$ 88,804.00	\$ 4,616.00	\$ 84,188.00	95%
EMS County-SB 8	EMS County	\$ 395,325.07	\$ 395,325.07	-	0%
Unrestricted	Unrestricted	\$ 30,827.00	\$ 9,395.03	\$ 21,431.97	70%
Total Expenses		\$ 755,284.07	\$ 438,578.19	\$ 316,705.88	41.93%

BVRAC Systems Development Budget 01SEP24 to 31AUG25

1/7/2025

Brazos Valley Regional Advisory Council (SYS DEV \$50,390.00)

Expense	Category	Budget	Spent	Remaining (\$)	Remaining (%)
Management	EMS RAC	\$ 17,636.50	\$ 5,563.53	\$ 12,072.97	68%
Education	EMS RAC	\$ 15,317.58	\$ -	\$ 15,317.58	100%
Injury Prevention	EMS RAC	\$ 7,029.00	\$ -	\$ 7,029.00	100%
Acute Care/Hosp. Mgt.	EMS RAC	\$ 2,411.18	\$ -	\$ 2,411.18	100%
Stroke/Cardiac	EMS RAC	\$ 1,000.00	\$ -	\$ 1,000.00	100%
Perinatal	EMS RAC	\$ 2,000.00	\$ -	\$ 2,000.00	100%
GETAC/TETAF	EMS RAC	\$ 1,679.74	\$ -	\$ 1,679.74	100%
Staff Travel	EMS RAC	\$ 316.00	\$ -	\$ 316.00	100%
STB Kits	RMS RAC	\$ 3,000.00	\$ 2,937.24	\$ 62.76	2%
Total Expenses		\$ 50,390.00	\$ 8,500.77	\$ 41,889.23	83.13%

Notes: Purchase of 68 STB kits - \$2,937.24 (PAID)

Travel Reimbursement for attending RAC Summit - \$605.34 (In Process)

Travel Reimbursement for attending RAC Summit - \$512.01 (In Process)

BVRAC EMS/RAC Budget 01SEP24 to 31AUG25

1/7/2025

Brazos Valley Regional Advisory Council (EMS/RAC \$39,938.00)

Expense	Category	Budget	Spent	Remaining (\$)	Remaining (%)
Management	RAC Sys Dev	\$ 39,938.00	\$ 7,842.08	\$ 32,095.92	80%
Injury Prevention	RAC Sys Dev	\$ -	\$ -	\$ -	-
Acute Care/Hosp. Mgt.	RAC Sys Dev	\$ -	\$ -	\$ -	-
Stroke/Cardiac	RAC Sys Dev	\$ -	\$ -	\$ -	-
Perinatal	RAC Sys Dev	\$ -	\$ -	\$ -	-
Other	RAC Sys Dev	\$ -	\$ -	\$ -	-
Total Expenses		\$ 39,938.00	\$ 7,842.08	\$ 32,095.92	80.36%

Notes:

BVRAC EMS RAC - Amendment 2 Funds Budget 01SEP24 to 31AUG25

#

Brazos Valley Regional Advisory Council (EMS RAC Amendment 2 \$150,000)

Expense	Category	Budget	Column1	Spent	Remaining (\$)	Re
Management	Amendment 2	\$ 10,000.00		\$ 1,176.67	\$ 8,823.33	##
Education/Training	Amendment 2	\$ 7,000.00		\$ -	\$ 7,000.00	##
Wristbands	Amendment 2	\$ 2,800.00		\$ 2,722.57	\$ 77.43	##
Bryan Fire Dept EMS	Amendment 2	\$ 4,075.00		\$ -	\$ 4,075.00	##
CHI St Joseph EMS	Amendment 2	\$ 40,460.00		\$ -	\$ 40,460.00	##
College Station FD EMS	Amendment 2	\$ 4,075.00		\$ -	\$ 4,075.00	##
Hilltop Lakes VFD EMS	Amendment 2	\$ 4,930.00		\$ -	\$ 4,930.00	##
Jewett EMS	Amendment 2	\$ 4,930.00		\$ -	\$ 4,930.00	##
Robertson County EMS	Amendment 2	\$ 13,425.00		\$ 9,000.00	\$ 4,425.00	##
Texas A&M University EMS	Amendment 2	\$ 4,074.00		\$ -	\$ 4,074.00	##
Washington County EMS	Amendment 2	\$ 10,830.00		\$ -	\$ 10,830.00	##
Baylor Scott & White Brenham	Amendment 2	\$ 4,988.00	\$ 5,772.00	\$ -	\$ 4,988.00	##
Baylor Scott & White College Station	Amendment 2	\$ 10,680.00	\$ 11,542.00	\$ -	\$ 10,680.00	##
CapRock	Amendment 2	\$ 4,075.00		\$ -	\$ 4,075.00	##
CHI St. Joseph Madisonville	Amendment 2	\$ 4,988.00	\$ 5,772.00	\$ -	\$ 4,988.00	##
CHI St Joseph College Station	Amendment 2	\$ 4,988.00	\$ 5,772.00	\$ -	\$ 4,988.00	##
CHI St. Joseph Regional	Amendment 2	\$ 10,680.00	\$ 11,542.00	\$ -	\$ 10,680.00	##
Brazos County ESD 2	Amendment 2	\$ 3,002.00		\$ -	\$ 3,002.00	##
Total Expenses		\$ 150,000.00		\$ 12,899.24	\$ 137,100.76	##

Notes: Purchase of 54 boxes of wristbands - \$2,722.57 (PAID)

Robco EMS Amendment 2 Reimbursement - \$9,000.00 (PAID)

College Station Fire Department FTEP Course Registration - \$615.90 (In Progress)

Brazos Valley Regional Advisory Council (\$88,804.00)

Expense	Category	Budget	Spent	Remaining (\$)	Remaining (%)
Bryan Fire Dept EMS	EMS County	\$ 4,617.00	\$ -	\$ 4,617.00	100%
CSFD EMS	EMS County	\$ 4,616.00	\$ 4,616.00	\$ -	0%
CHI ST Joseph EMS Brazos	EMS County	\$ 4,616.00	\$ -	\$ 4,616.00	100%
CHI ST Joseph EMS Burleson	EMS County	\$ 10,179.00	\$ -	\$ 10,179.00	100%
CHI ST Joseph EMS Grimes	EMS County	\$ 12,298.00	\$ -	\$ 12,298.00	100%
CHI ST Joseph EMS Leon	EMS County	\$ 5,444.00	\$ -	\$ 5,444.00	100%
CHI ST Joseph EMS Madison	EMS County	\$ 7,222.00	\$ -	\$ 7,222.00	100%
Hilltop Lake VFD EMS	EMS County	\$ 5,444.00	\$ -	\$ 5,444.00	100%
Jewett EMS	EMS County	\$ 5,444.00	\$ -	\$ 5,444.00	100%
RCEMS	EMS County	\$ 13,617.00	\$ -	\$ 13,617.00	100%
TAMU EMS	EMS County	\$ 4,616.00	\$ -	\$ 4,616.00	100%
WCEMS	EMS County	\$ 10,691.00	\$ -	\$ 10,691.00	100%
Total Expenses		\$ 88,804.00	\$ 4,616.00	\$ 84,188.00	94.80%

Notes: College Station Fire Department - Reimbursement Request for \$4,616 (PAID)

BVRAC EMS County - SB 8 Budget 01SEP22 to 31DEC24

1/7/2025

Brazos Valley Regional Advisory Council (EMS County - SB 8 \$373,687.11)

Expense	Category	Budget	Spent	Remaining (\$)	Remaining (%)
Management (Admin)	EMS County	\$ 29,175.55	\$ 29,175.55	\$ -	0%
Bryan Fire Dept EMS	EMS County	\$ 34,000.00	\$ 34,000.00	\$ -	0%
CHI St Joseph EMS	EMS County	\$ 117,903.50	\$ 117,903.50	\$ -	0%
College Station FD EMS	EMS County	\$ 73,702.46	\$ 73,702.46	\$ -	0%
Hilltop Lakes VFD EMS	EMS County	\$ 3,407.07	\$ 3,407.07	\$ -	0%
Jewett EMS	EMS County	\$ 22,763.50	\$ 22,763.50	\$ -	0%
Robertson County EMS	EMS County	\$ 45,973.79	\$ 45,973.79	\$ -	0%
Texas A&M University EMS	EMS County	\$ 27,562.67	\$ 27,562.67	\$ -	0%
Washington County EMS	EMS County	\$ 32,836.53	\$ 32,836.53	\$ -	0%
Med Trans	EMS County	\$ 8,000.00	\$ 8,000.00	\$ -	0%
Total Expenses		\$ 395,325.07	\$ 395,325.07	\$ -	0.00%

NOTES: Jewett EMS - Cheyenne Reeves - Final Paramedic Tuition Payment - \$4,930.50 (**PAID**)

TAMU EMS - Karla Valenzuela - Tuition Reimbursement - \$4,799.50 (CENTEX RAC transfeered BVRAC these funds); Katie Elliot - Final Paramedic Tution Payment - \$3,105 (**PAID**); Annistyn Martinez - Paramedic Tuition Payment \$4,067.50 (**PAID**)

Robertson County - Seth Cooper - Paramedic Tuition Payment - \$8,000 (**PAID**)

Washington County EMS - Mark Schlaudraff - Partial Paramedic Tuition Payment - \$4,067.50 (**PAID**)

College Station Fire Department - Athena Hurd and Charleston Bridges - Tuition Payment \$16,000.00 from the \$16,838.46 The Seven Flags Regional Advisory Council transferredto BVRAC (In Process)

BVRAC Unrestricted Budget

1/7/2025

Brazos Valley Regional Advisory Council

Expense	Category	Budget	Spent	Remaining (\$)	Remaining (%)
BVRAC Radios	Unrestricted	\$ 10,000.00	\$ -	\$ 10,000.00	100%
Taxes	Unrestricted	\$ 3,328.00	\$ -	\$ 3,328.00	100%
TETAF Dues	Unrestricted	\$ 2,000.00	\$ -	\$ 2,000.00	100%
TAAMS Sponsorship	Unrestricted	\$ 500.00	\$ 500.00	\$ -	0%
RAC Symposium	Unrestricted	\$ 11,740.00	\$ 7,678.03	\$ 4,061.97	35%
Catering for December GA Meeting	Unrestricted	\$ 1,217.00	\$ 1,217.00	\$ -	0%
Insurance	Unrestricted	\$ 2,042.00	\$ -	\$ 2,042.00	100%
Total Expenses		\$ 30,827.00	\$ 9,395.03	\$ 21,431.97	69.52%

Notes:

\$1,434.93 - Brazos Center Space Rental **(PAID)**

\$2,484.31 - Catering for Symposium **(PAID)**

\$143.00 - Symposium Banner **(PAID)**

\$142.72 - Sams Club (Symposium Snacks and Drinks) **(PAID)**

\$499.00 - Tote Bags for Symposium **(PAID)**

\$1,860.00 - Symposium T-Shirts **(PAID)**

\$1,200.00 - Symposium Gift Cards **(PAID)**

\$500.00 - Texas Association of Air Medical Services (TAAMS) Sponsorship **(PAID)**

\$1,217.00 - Catering for December GA Meeting **(PAID)**

Brazos Valley Council of Governments
Balance Sheet
As of 12/31/2024

		Brazos Valley Regional Advisory Committee BVRAC <u>Unrestricted</u>
ASSETS		
Cash		73,976.48
Accounts Receivable		
Prepaid Expense	1591	650.00
Total ASSETS		<u>74,626.48</u>
LIABILITIES		
Current Liabilities		
Accounts Payable		
Accounts Payable-Vendors	2113	1,251.67
Accounts Payable-Other	2115	(1,248.55)
Accounts Payable		3.12
Total LIABILITIES		<u>3.12</u>
EQUITY		
Fund Balance		
Fund Balance	3211	64,973.43
Changes in Fund Balance		
Total Changes in Fund Balance		<u>9,649.93</u>
Total EQUITY		<u>74,623.36</u>
TOTAL LIABILITIES & EQUITY		<u>74,626.48</u>

RAC-N Quarterly Hospital Data Report

Requirement:

The December 1, 2024 implementation of the revised Texas Administrative Code 157.123, states in part: “(1) Unless otherwise directed by the department, at least once each calendar quarter, a RAC must collect and report to the department the following data from each hospital in their TSA:

Hospital Name:

	1st Quarter Sep - Nov	2nd Quarter Dec - Feb	3rd Quarter Mar - May	4th Quarter Jun - Aug
(a) general beds available and occupied				
(b) intensive care unit (ICU) beds available and occupied				
(c) emergency department visits				
(d) hospital admissions				
(e) ventilators available and in use; and				
(f) hospital deaths				

AGENCY MEMBERSHIP DUES AND FORMS 2025

Entity	Date Paid	Amount	Date Rep Form Received
Hospitals			
Baylor Scott & White Brenham	10/28/2024	\$500.00	
Baylor Scott & White College Station	10/28/2024	\$500.00	
St. Joseph Health Burleson Hospital	12/6/2024	\$500.00	12/9/2024
St. Joseph Health College Station	11/12/2024	\$500.00	10/14/2024
St. Joseph Health Grimes Hospital	10/25/2024	\$500.00	10/18/2024
St. Joseph Health Madison Hospital	10/14/2024	\$500.00	10/14/2024
St Joseph Health Regional Hospital	12/5/2024	\$500.00	
Encompass Health	11/20/2024	\$500.00	10/11/2024
The Physicians Centre			12/2/2024
Promises Brazos Valley			
SignatureCare			12/5/2024
EMS Agencies			
Bryan Fire Department	10/11/2024	\$400.00	10/11/2024
St. Joseph EMS	11/20/2024	\$1,000.00	
College Station Fire Department	10/1/2024	\$450.00	
Hilltop Lakes VFD			
Jewett EMS	10/14/2024	\$200.00	10/14/2024
Prudence EMS	10/11/2024	\$100.00	10/11/2024
Robertson County EMS	12/5/2024	\$350.00	
St. Joseph Air Med 12			
Texas A&M University EMS			
Washington County EMS	11/7/2024	\$350.00	11/7/2024
FRO's/ Other Institutions			
Brazos County Health District			
Bryan ISD			
Washington County OEM			
Colleges			
Blinn College EMS Program	10/22/2024	\$250.00	11/20/2024
TEEX EMS Program	12/9/2024	\$250.00	12/5/2024

Brazos Valley Regional Advisory Council 2024

Board of Directors Participation

	Board Members	January	February	March	April	May	June	July	August	Aug Special Mtg	September	October	October Special Mtg	November	December	Total Attended
1	Billy Rice Chair	X	X	X	X	X	?	X	?	X						7
1	Patti Parks Chair										X	X	X	X	X	5
2	Jason Giles Vice Chair	X	X	X	X	?	X	X	X	X	X	X	X	X	X	13
3	Ashley Johse Secretary	X	?	X	X	X	X	X	X	X	X	X	X	X	X	13
4	Patti Parks Treasurer	X	X	X	X	X	X	X	X	X						9
4	Brandi Mendoza Treasurer												X	?	X	2
1	Bryan Ruemke DEPC	X	X	X	X	X	X	X	?	X	?	X	?	X	X	11
2	Adam Gallagher Education	X	X	X	X	X	X	X	X	X	X	X	X	X	X	14
3	Dr. Nicholas Nunnally Systems QI/PA												?	?	X	1
4	Brandi Mendoza Injury Prevention	X	?	X	X	X	X	X	X	X	X	X				10
5	Kevin Deramus Pre- Hospital	?	?	X	X	X	X	?	X	?	X	X	?	X	X	9
6	Lori Porter Hospital/Acute Care	X	?	X	X	X	X	X	X	X	X	?	?	X	X	11
8	Amy Plotts Stroke	X	?	X	X	X	X	X	X	X	X	X	?	?	?	9
9	David Lilly EMC at Large	?	?	?	X	?	X	?	?	X	?	X	X	X	X	7
10	Dr. Katie Brading Perinatal	X	X	X	X	X	?	X	X	X	?	X	?	?	X	10
11	Billy Rice Immediate Past Chair										?	X	X	X	X	4
	John Heritage Executive Director	X	?	X	X	X	X	X	X	X	X	X	X	?	X	12
	Rebecca Hill Planner	X	X	X	X	X	X	X	X	?	X	X	X	X	X	13

X= Attended meeting.

**= Call In

0=Substitution

?=Absent

New Appointments