



**Brazos Valley Regional Advisory Council
Board of Directors Meeting
November 14, 2025**

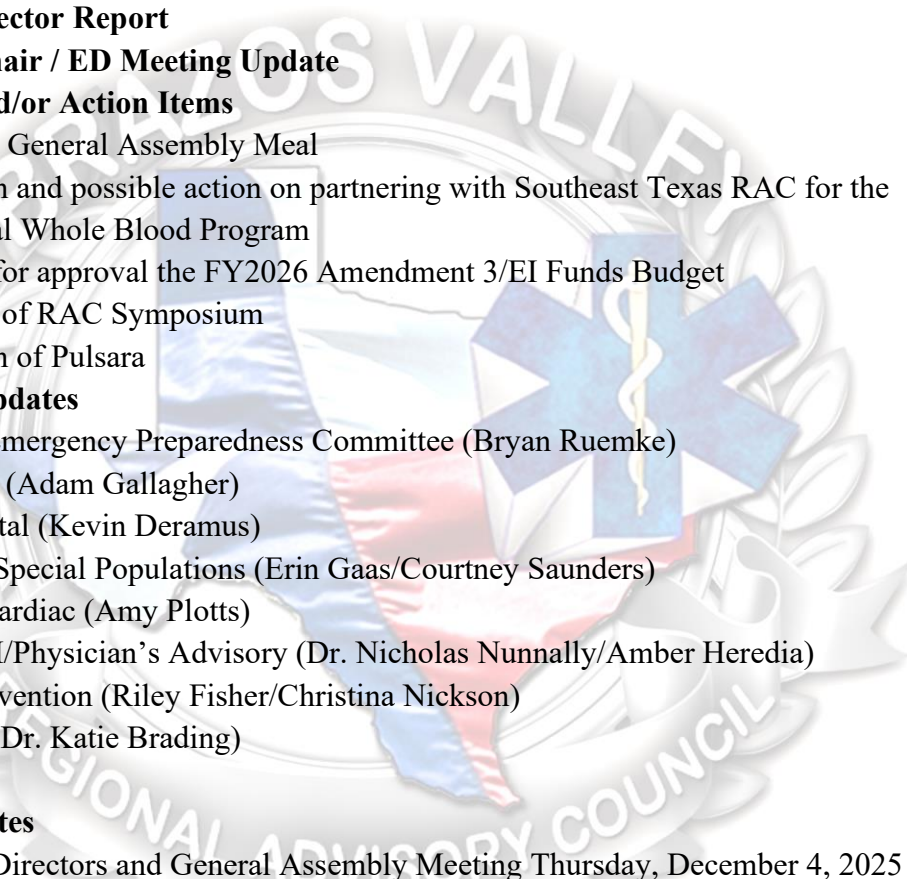
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BVRAC Board of Directors Sign In



AGENDA

Brazos Valley Regional Advisory Council
Board of Directors Meeting
10:00 AM November 14, 2025
CENTER FOR REGIONAL SERVICES BUILDING
3991 E. 29TH ST. BRYAN TX

- 
- I. Call to Order**
 - II. Introductions**
 - III. Presentation:** Clayton Ehrlich - Southeast Texas Regional Whole Blood Program
 - IV. Presentation:** Vonda Morrison – Workforce Solutions
 - V. Approval of Board of Director’s October 2, 2025 Meeting Minutes**
 - VI. Financial Report**
 - VII. Executive Director Report**
 - VIII. State RAC Chair / ED Meeting Update**
 - IX. Discussion and/or Action Items**
 - A. December General Assembly Meal
 - B. Discussion and possible action on partnering with Southeast Texas RAC for the Prehospital Whole Blood Program
 - C. Consider for approval the FY2026 Amendment 3/EI Funds Budget
 - D. Overview of RAC Symposium
 - E. Discussion of Pulsara
 - X. Committee Updates**
 - A. Disaster/Emergency Preparedness Committee (Bryan Ruemke)
 - B. Education (Adam Gallagher)
 - C. Pre-Hospital (Kevin Deramus)
 - D. Trauma / Special Populations (Erin Gaas/Courtney Saunders)
 - E. Stroke / Cardiac (Amy Plotts)
 - F. System QI/Physician’s Advisory (Dr. Nicholas Nunnally/Amber Heredia)
 - G. Injury Prevention (Riley Fisher/Christina Nickson)
 - H. Perinatal (Dr. Katie Brading)
 - XI. Open Forum**
 - XII. Important Dates**
 - A. Board of Directors and General Assembly Meeting Thursday, December 4, 2025

If you want to participate virtually, please use link below:

Join Zoom Meeting

<https://us02web.zoom.us/j/85106695385?pwd=3UsoPuYaqo0AoLlhjs8kU6VcUprmJ5.1>

Meeting ID: 851 0669 5385

Passcode: 103521

One tap mobile

AGENDA

Brazos Valley Regional Advisory Council

Board of Directors Meeting

10:00 AM November 14, 2025

CENTER FOR REGIONAL SERVICES BUILDING

3991 E. 29TH ST. BRYAN TX

+13462487799,,85106695385# US (Houston)

+16027530140,,85106695385# US (Phoenix)

Dial by your location

• +1 346 248 7799 US (Houston)

Meeting ID: 851 0669 5385

Find your local number: <https://us02web.zoom.us/j/85106695385>



Minutes
Brazos Valley Regional Advisory Council
Board of Directors Meeting – In Person & Web Conference Call
 900 October 2, 2025
 Brazos Valley Council of Governments Building
 3991 E. 29th Street, Bryan, Texas 77802

Members Present

<u>Position</u>	<u>Board Member</u>	<u>Agency</u>	<u>Absent/ Present</u>
Chair	Patti Parks	Baylor Scott & White Brenham	Present
Vice Chair	Kristen Christian	St. Joseph Health Regional	Present
Secretary	Ashley Johse	St. Joseph Health – CS	Present
Treasurer	Brandi Mendoza	Baylor Scott & White - CS	Present
Injury Prevention	Riley Fisher	St. Joseph Health Regional	Present
Injury Prevention	Christina Nickerson	St. Joseph Health - Madison	Absent
Stroke / Cardiac	Amy Plotts	St Joseph Regional	Absent
Education	Adam Gallagher	Robertson County EMS	Present
Trauma / Special Populations	Erin Gaas	St. Joseph Health - Burleson	Absent
Trauma / Special Populations	Courtney Southerland	St. Joseph Health – CS	Present
Systems QI / Physician's Advisory	Dr. Nicholas Nunnally	St. Joseph Health Regional	Absent
Systems QI / Physician's Advisory	Amber Heredia	Baylor Scott & White – CS	Present
DEPC/BVHCC Chair	Bryan Ruenke	Washington County OEM	Present
Pre-Hospital	Kevin Deramus	Washington County EMS	Present
Perinatal	Dr. Katie Brading	St. Joseph Health Regional	Present
EMC at Large	-----	-----	-----
Immediate Past Chair	Billy Rice	St. Joseph Health EMS	Present

Guests Present

<u>Name</u>	<u>Agency</u>
Dr. Aaron Buzzard	St. Joseph EMS
Herman Iles	CATRAC
Noah Miles	St. Joseph EMS
Tony Serpe	CATRAC
Paul Torres	Brazos County Health District

Staff Present

<u>Position</u>	<u>Name</u>	<u>Agency</u>	<u>Absent/ Present</u>
BVRAC Executive Director	John Heritage	BVCOG	Present
Public Safety Planner	Rebecca Hill	BVCOG	Present

- I. Call to Order** – The meeting was called to order at 9:00 A.M. by Chairperson Parks.
- II. Introductions** – All members introduced themselves.
- III. Approval of September 12, 2025 Meeting Minutes** - Members present reviewed the September 12, 2025 meeting minutes. Ms. Mendoza made a motion to approve the September 12, 2025 minutes. Ms. Saunders seconded; motion carried.

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IV. Financial Report – Mr. Heritage directed the board member’s attention to page 8 of the meeting packet for the financial report. Updates in the second month of the new contract include:

- Management expenses are the only expenses under several of the budgets including \$1,015.51 in EMS/RAC, \$444.65 in RAC Sys Development and \$317.20 in Amendment 3.
- No funds have been expended in EMS County.
- Expenses that have been paid out of unrestricted funds include paying the CPA to complete the RAC tax return, website hosting renewal, BVWACS Radio Maintenances, and t-shirts for the Symposium. As other expenses for the Symposium are paid, they will all be listed under this same line item. The BVWACS Radio Maintenances expense is reimbursed by local agencies that use the radios.

All RAC Systems Development, EMS RAC and EMS County funds from FY2025 were used. BVCOG expects to send back about \$5,000 in Amendment 2 funds due to a few allocations not being fully utilized towards the end of the contract.

Mr. Deramus made a motion to approve the financial report as presented. Mr. Gallagher seconded; motion carried.

V. Executive Directors Report: - In addition to preparing for the BVRAC Symposium, there are several reports that are due to the state on October 15th. Most of the reports are complete, and the remaining ones will be submitted soon. The committees have done a lot over the last fiscal year, and the annual report will be a record of those activities to send to the state and for the Board to review.

There are several events coming up including the NRP course, Stop the Bleed courses with the A&M Corp of Cadets and CarFit. Please review handouts and emails sent out regarding these events to sign up and learn how to help.

Amendment 3 needs assessments were sent out. These are due back by 12:00 pm on October 28th. Also, invoices for dues and agency representation forms have been sent out. Please send in updated forms and pay dues at your earliest convenience. These dues are used to pay the expenses, which cannot be paid with the contract from the state, to include insurance, accountant fees for tax filing, and other things in the unrestricted budget. There may be a few entities that are not renewing their membership but the expected income from dues for this year is \$9,200. May want to look at a standard date that membership dues are due.

VI. State RAC Chair / ED Meeting Update – Updates include:

- The state will be contacting the students that did not fulfill their contract requirements, which includes reimbursing the funds, with the Senate Bill 8 scholarships. Funds will be available through the Texas Workforce for the second round of Senate Bill 8 / EMS Training Funding. More information will be sent on that.

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- Maternal rules are being looked at after the first of the year. Stroke rules are also being worked on.
- By October 21st, the biological sex will be a required part of EMS reports.
- Self-Assessments for 2027 will include EMS, Trauma, Neonatal, Maternal, Stroke, and Performance Criteria. Please make sure you are hitting the marks within your committees. The findings need to be integrated into the system plan.

VII. Discussion and/or Action Items -

- A. Consider for approval nominations for BVRAC Treasurer** – The two nominations submitted for BVRAC Treasurer are Brandi Mendoza and William Rice. Dr. Christian made a motion to accept the nominations of Ms. Mendoza and Mr. Rice for BVRAC Treasurer. Ms. Heredia seconded; motion carried.
- B. Consider for approval utilizing \$10,000 from RAC Systems Development Education line item for Basic FTO Course** – The plan is to offer the course every two years. The cost of the course has gone up by \$1,000 since the course was hosted two years ago. The class can have up to 30 people with the quoted amount and is expected to fill easily. The expectation is that each agency should pay a deposit and the deposit would be returned if their staff showed up. This would help ensure that participants show up. Members discussed a few different options but the main reason to have the deposit is to make sure the seats are full and the available seats are offered in a fair manner. Mr. Heritage advised that there should be caution with making any money when the training is paid for by contract funds. Mr. Gallagher made a motion to approve utilizing \$10,000 from RAC Systems Development Education line item for Basic FTO course. Ms. Mendoza seconded; motion carried. Mr. Gallagher will look at booking the training just after the first of the year. It will be at BVCOG.
- C. Discussion and possible action on partnering with another RAC for an FTE for Whole Blood Initiative Data and Reporting** – Board members discussed partnering with another RAC. Mr. Deramus shared that Dudley and Chief Cambell met with them to discuss what their RACs are doing regarding the Whole Blood Initiative. There are some other RACs with potential to partner with and share the required FTE for the PI portion of the Whole Blood program, which is currently a two-year program. The PI portion will be huge for this contract/initiative. There are pros and cons for each of them with proximity and blood supply. We will also need to consider what size the RAC is considered to be based on the funding received since that will determine the deliverables that the RAC needs to meet. One of the deliverables is hosting blood drives. The RAC should be able to partner and participate with member agencies. There will also be some additional responsibilities for the Systems QI committee.
- D. Discussion of Reimbursement Guidelines for FY26 Exceptional Item (EI) / Amendment 3 Funding** – Mr. Heritage pointed out a change that was made to the

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guidelines since the funds can be rolled over this year. The wording that says members have 180 days to spend the money has been removed. All the other guidelines have remained the same. The group will formally vote on it next year.

E. Discussion of RAC Symposium - Updates include:

1. CEs – CEs all are done. There will be a separate folder for EMS CEs There will be CEs for the skills stations.
2. Participants Signed Up– So far 65 tickets have been sold. The information has been sent out on LinkedIn, Facebook, etc.
3. Catering – Fuegos is providing the food this year. This is the largest expense for the symposium.
4. T-shirts – T-Shirts have been ordered. If you are helping, please stay after and get your shirt so you can show up in it on that day.
5. Vendors / Sponsors – Ms. Mendoza reported that there are 10 vendors and 11 sponsors. The expected amount coming in from ticket sales, vendors and sponsors is \$12,710. With expenses at \$7,800, the anticipated revenue from the symposium is \$4,900.
6. Door Prizes – There are many door prizes available including a BBQ pit, Santa's Wonderland tickets, gift cards to HEB, basket from Harley Davidson, wine basket from Chairperson Parks, brunch from Casa Menagerie, free car washes and a gift card from Ag Solar Guard.

F. Discussion of Pulsara – No updates

VIII. Committee Significant Items

- Trauma / Special Populations – Looking at transfer times and met with the state to get more clarifications. Columns have been added to the Systems QI spreadsheet to get information on transfer times over two hours emergent criteria, decision time to transfer, time it was initiated to dictation time. The state said that this is a great place to start. May look at changing the goal times for some of the Level 4 facilities. Can look at separating out the urgent and non-urgent transfers.
- Injury Prevention – The Texas A&M Corp of Cadets did come back for stop the bleed training. The dates are October 22nd and 29th. Trainers and all training kits will be needed for these dates since there are about 250 people at each one. CarFit Training will be held on October 17th with the event on October 18th. IL Texas has reached out about the RAC participating at their Health Fair on October 25th. Volunteers are needed for this event.
- Systems QI – Need a few agencies to send in data for Systems QI. The arrival agency has been added to the chart as well.
- Pre-Hospital – There were several presentations given during the meeting.
- Stroke – Will continue collecting data as LVOs and will continue looking at transfers for stroke patients.

IX. Open Forum – No updates provided.

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X. Important Dates

- BVRAC Acute Care Symposium, Friday, October 10th, 2025
- Board of Directors Meeting Friday, November 14th, 2025

XI. Adjourn – Meeting adjourned at 9:57 am.

BVRAC Budget 01SEP25 to 31AUG26**11/12/2025**

Brazos Valley Regional Advisory Council

Expense	Category	Budget	Spent	Remaining (\$)	Remaining (%)
RAC Systems Dev	RAC Sys Dev	\$ 50,390.00	\$ 6,082.91	\$ 44,307.09	88%
EMS RAC	EMS RAC	\$ 48,375.00	\$ 4,745.98	\$ 43,629.02	90%
EMS RAC (Amendment 3)	EMS RAC	\$ 150,000.00	\$ 602.03	\$ 149,397.97	100%
EMS County	EMS County	\$ 87,675.00	\$ -	\$ 87,675.00	100%
Unrestricted	Unrestricted	\$ 27,645.89	\$ 1,500.00	\$ 26,145.89	95%
Total Expenses		\$ 364,085.89	\$ 12,930.92	\$ 351,154.97	96.45%

BVRAC EMS/RAC Budget 01SEP25 to 31AUG26**11/12/2025**

Brazos Valley Regional Advisory Council (EMS/RAC \$48,375.00)

Expense	Category	Budget	Spent	Remaining (\$)	Remaining (%)
Management	RAC Sys Dev	\$ 45,375.00	\$ 4,745.98	\$ 40,629.02	90%
EMS Wristbands	RAC Sys Dev	\$ 3,000.00		\$ 3,000.00	100%
Education	RAC Sys Dev	\$ -	\$ -	\$ -	
Injury Prevention	RAC Sys Dev	\$ -	\$ -	\$ -	
Trauma/Special Pop.	RAC Sys Dev	\$ -	\$ -	\$ -	
Stroke/Cardiac	RAC Sys Dev	\$ -	\$ -	\$ -	
Perinatal	RAC Sys Dev	\$ -	\$ -	\$ -	
Other	RAC Sys Dev	\$ -	\$ -	\$ -	
Total Expenses		\$ 48,375.00	\$ 4,745.98	\$ 43,629.02	90.19%

Notes:\$1,138.26 - Education Request (STRAC Whole Blood Academy) - **IN PROCESS****BVRAC Systems Development Budget 01SEP25 to 31AUG26****11/12/2025**

Brazos Valley Regional Advisory Council (SYS DEV \$50,390.00)

Expense	Category	Budget	Spent	Remaining (\$)	Remaining (%)
Management	EMS RAC	\$ 15,136.50	\$ 444.65	\$ 14,691.85	97%
Education	EMS RAC	\$ 10,000.50	\$ 5,638.26	\$ 4,362.24	44%
Injury Prevention	EMS RAC	\$ 9,000.00	\$ -	\$ 9,000.00	100%
Trauma/Special Pop.	EMS RAC	\$ 4,600.00	\$ -	\$ 4,600.00	100%
Stroke/Cardiac	EMS RAC	\$ 4,600.00	\$ -	\$ 4,600.00	100%
Perinatal	EMS RAC	\$ 4,553.00	\$ -	\$ 4,553.00	100%
GETAC/TETAF	EMS RAC	\$ 2,000.00	\$ -	\$ 2,000.00	100%
Staff Travel	EMS RAC	\$ 500.00		\$ 500.00	100%
Total Expenses		\$ 50,390.00	\$ 6,082.91	\$ 44,307.09	87.93%

Notes:Whole Blood Academy Travel Reimbursement (Education Funds) - \$1,138.26 (**PAID**)FTEP Course 50% Deposit (Education Funds) - \$4,500.00 (**PAID**)

BVRAC EMS RAC - Amendment 3 Funds Budget 01SEP25 to 31AUG26

Brazos Valley Regional Advisory Council (EMS RAC Amendment 2 \$150,000)

Expense	Category	Budget	Spent	Remaining (\$)	Remaining (%)
Management	Amendment 2	\$5,000.00	\$ 602.03	\$ 4,397.97	88%
Bryan Fire Dept EMS	Amendment 2	\$ 4,623.00		\$ 4,623.00	100% \$548 Increase
St Joseph EMS	Amendment 2	\$ 39,527.00		\$ 39,527.00	100% \$933 Decrease
College Station FD EMS	Amendment 2	\$ 4,623.00		\$ 4,623.00	100% \$471 Increase
Hilltop Lakes VFD EMS	Amendment 2	\$ 5,409.00		\$ 5,409.00	100% \$479 Increase
Jewett EMS	Amendment 2	\$ 5,409.00		\$ 5,409.00	100% \$479 Increase
Robertson County EMS	Amendment 2	\$ 12,938.00		\$ 12,938.00	100% \$487 Decrease
Texas A&M University EMS	Amendment 2	\$ 4,623.00		\$ 4,623.00	100% \$549 Increase
Washington County EMS	Amendment 2	\$ 10,523.00		\$ 10,523.00	100% \$307 Decrease
Baylor Scott & White Brenham	Amendment 2	\$ 7,165.00		\$ 7,165.00	100% \$1,393 Increase
Baylor Scott & White College Station	Amendment 2	\$ 14,331.00	\$ -	\$ 14,331.00	100% \$2,789 Increase
St. Joseph Madisonville	Amendment 2	\$ 7,166.00	\$ -	\$ 7,166.00	100% \$1,395 Increase
St. Joseph Burleson		\$7,166.00		\$ 7,166.00	100% *NEW
St Joseph College Station	Amendment 2	\$ 7,166.00	\$ -	\$ 7,166.00	100% \$1,394 Increase
St. Joseph Regional	Amendment 2	\$ 14,331.00	\$ -	\$ 14,331.00	100% \$2,789 Increase
Total Expenses		\$ 150,000.00	\$ 602.03	\$ 149,397.97	99.60%

BVRAC RAC EMS COUNTY 01SEP25 to 31AUG26

11/12/2025

Brazos Valley Regional Advisory Council (\$87,675.00)

Expense	Category	Budget	Spent	Remaining (\$)	Remaining (%)
Bryan Fire Dept EMS	EMS County	\$ 4,623.00	\$ -	\$ 4,623.00	100%
CSFD EMS	EMS County	\$ 4,623.00	\$ -	\$ 4,623.00	100%
ST Joseph EMS Brazos	EMS County	\$ 4,623.00	\$ -	\$ 4,623.00	100%
ST Joseph EMS Burleson	EMS County	\$ 10,107.00	\$ -	\$ 10,107.00	100%
ST Joseph EMS Grimes	EMS County	\$ 12,234.00	\$ -	\$ 12,234.00	100%
ST Joseph EMS Leon	EMS County	\$ 5,409.00	\$ -	\$ 5,409.00	100%
ST Joseph EMS Madison	EMS County	\$ 7,154.00	\$ -	\$ 7,154.00	100%
Hilltop Lake VFD EMS	EMS County	\$ 5,409.00	\$ -	\$ 5,409.00	100%
Jewett EMS	EMS County	\$ 5,409.00	\$ -	\$ 5,409.00	100%
RCEMS	EMS County	\$ 12,938.00	\$ -	\$ 12,938.00	100%
TAMU EMS	EMS County	\$ 4,623.00	\$ -	\$ 4,623.00	100%
WCEMS	EMS County	\$ 10,523.00	\$ -	\$ 10,523.00	100%
Total Expenses		\$ 87,675.00	\$ -	\$ 87,675.00	100.00%

BVRAC Unrestricted Budget**11/12/2025****Brazos Valley Regional Advisory Council**

Expense	Category	Budget	Spent	Remaining (\$)	Remaining (%)
BVRAC Radios	Unrestricted	\$ 10,000.00	\$ -	\$ 10,000.00	100%
Taxes	Unrestricted	\$ 3,328.00	\$ 1,500.00	\$ 1,828.00	55%
TETAF Dues	Unrestricted	\$ 2,000.00	\$ -	\$ 2,000.00	100%
RAC Symposium	Unrestricted	\$ 10,000.00	\$ -	\$ 10,000.00	100%
Insurance	Unrestricted	\$ 2,042.00	\$ -	\$ 2,042.00	100%
Website	Unrestricted	\$ 275.89		\$ 275.89	100%
Total Expenses		\$ 27,645.89	\$ 1,500.00	\$ 26,145.89	94.57%

Notes:

\$1,500.00 - Payment to CPA Firm for Tax Return Preparation & Submission **(PAID)**

\$275.89 - BVRAC Website Hosting Renewal **(PAID)**

\$7,414.08 - BVWACS Radios **(PAID)**

RAC Symposium - \$8,126.41 **(PAID)**

\$45.98 - BVRAC Website Domain Renewal **(PAID)**

Brazos Valley Council of Governments
Balance Sheet
As of 11/30/2025

8001 - 8001 Brazos Valley Regional Advisory
Committee Unrestricted

		Beginning Year		
		Balance	Current Year	Current Year Change
<hr/>				
Assets				
Cash				
General Oper-BBT10302	1012	59,708.07	3.12	(62,725.49)
General Operations - FFIN 19011002-2877	1112	0.00	67,068.77	58,628.52
Total Cash		59,708.07	67,071.89	(4,096.97)
Assets				
Prepaid Expense	1591	650.00	650.00	0.00
Total Assets		650.00	650.00	0.00
Total Assets		60,358.07	67,721.89	(4,096.97)
Liabilities				
Accounts Payable-Vendors	2113	3.12	1,251.67	0.00
Accounts Payable-Other	2115	0.00	151.45	1,400.00
Total Liabilities		3.12	1,403.12	1,400.00
Fund Balance				
Beg. Fund				
Fund Balance	3211	60,354.95	60,354.95	5,600.49
Total Beg. Fund		60,354.95	60,354.95	5,600.49
Change in Fund Balance				
		0.00	5,963.82	(11,097.46)
Total Change in Fund Balance		0.00	5,963.82	(11,097.46)
Total Fund Balance		60,354.95	66,318.77	(5,496.97)
Total Liability & Fund Balance		60,358.07	67,721.89	(4,096.97)

AGENCY MEMBERSHIP DUES AND FORMS 2025

<i>Entity</i>	<i>Date Paid</i>	<i>Amount</i>		<i>Date Rep Form Received</i>
Hospitals				
Baylor Scott & White Brenham				
Baylor Scott & White College Station				
CAPROCK				
St. Joseph Health Burleson Hospital				9/3/2025
St. Joseph Health College Station	9/8/2025	\$500.00		
St. Joseph Health Grimes Hospital				
St. Joseph Health Madison Hospital	9/9/2025	\$500.00		9/9/2025
St Joseph Health Regional Hospital				
Encompass Health	10/6/2025	\$500.00		9/15/2025
The Physicians Centre				9/8/2025
Promises Brazos Valley				
SignatureCare				
EMS Agencies				
Bryan Fire Department	10/6/2025	\$400.00		
St. Joseph EMS				
College Station Fire Department	9/16/2025	\$450.00		
Hilltop Lakes VFD	10/2/2025	\$50.00		10/2/2025
Jewett EMS				10/21/2025
Prudence EMS				
Robertson County EMS	9/9/2025	\$350.00		9/8/2025
St. Joseph Air Med 12	11/3/2025	\$100.00		
Texas A&M University EMS	10/6/2025	\$150.00		9/30/2025
Washington County EMS				9/9/2025
FRO's/ Other Institutions				
Brazos County Health District				
Washington County OEM				
Colleges				
Blinn College EMS Program				

Brazos Valley Regional Advisory Council 2025

Board of Directors Participation

	Board Members	January	February	March	April	May	June	July	July Spe. Mtg	August	September	October	November	December	Total Attended
1	Patti Parks Chair	X	X	X	X	X	X	X	X	X	X	X			
2	Jason Giles Vice Chair	X	X	?	X	X	X	X	X	X	X	X			
3	Ashley Johse Secretary	X	X	?	X	X	X	X	X	X	X	X			
4	Brandi Mendoza Treasurer	X	X	X	X	X	X	X	X	X	X	X			
1	Bryan Ruemke DEPC	X	X	?	X	X	X	X	X	X	X	X			
2	Adam Gallagher Education	?	X	X	?	X	X	X	X	X	X	X			
3	Dr. Nicholas Nunnally Systems QI/PA	X	?	?	X	X	?	X	X	?	X	?			
4	Riley Fisher Injury Prevention	X	X	X	X	X	X	X	?	X	X	X			
5	Christina Nickerson Injury Prevention	X	?	X	X	X	?	X	?	X	X	?			
6	Kevin Deramus Pre- Hospital	X	X	X	?	X	X	?	X	X	X	X			
7	Lori Porter Hospital/Acute Care	X	X	X	X	X									
8	Erin Gaas Trauma/Special Pop						X	X	O	O	X	?			
10	Amy Plotts Stroke	X	X	X	X	?	X	X	?	X	?	?			
11	David Lilly EMC at Large	X	X	X											
12	Dr. Katie Brading Perinatal	X	X	?	X	X	?	?	X	X	X	X			
13	Billy Rice Immediate Past Chair	X	X	X	X	?	?	?	?	X	X	X			
	John Heritage Executive Director	X	X	X	X	X	X	X	X	X	?	X			
	Rebecca Hill Planner	X	X	X	?	X	X	X	X	X	X	X			
	X= Attended meeting.	0=Substitution		?=Absent		New Appointments									