



**Brazos Valley Regional Advisory Council
Board of Directors Meeting
September 4, 2026**

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BVRAC Board of Directors Sign In



AGENDA

**Brazos Valley Regional Advisory Council
Board of Directors Meeting
10:00 SEPTEMBER 4, 2026
CENTER FOR REGIONAL SERVICES BUILDING
3991 E. 29TH ST. BRYAN TX**

- I. Call to Order**
- II. Introductions**
- III. Approval of Board of Director' August 6, 2026 Meeting Minutes**
- IV. Financial Report**
- V. Executive Director Report**
- VI. State RAC Chair / ED Meeting Update**
- VII. Discussion and/or Action Items**
 - A. Consider for Approval the purchase of \$4,500 for catering and t-shirts for the BVRAC Acute Care Symposium using Unrestricted funds,
 - B. Discussion of RAC Symposium
 - C. Discussion of Pulsara
- VIII. Committee Updates**
 - A. Disaster/Emergency Preparedness Committee (Josh Varner)
 - B. Education (William Houston)
 - C. Pre-Hospital (Adam Gallagher)
 - D. Trauma / Special Populations (Erin Gaas/Courtney Saunders)
 - E. Stroke / Cardiac (Brooke Moore/Lori Porter)
 - F. System QI/Physician's Advisory (Dr. Nicholas Nunnally/Brandi Mendoza)
 - G. Injury Prevention (Riley Fisher/Christina Nickson)
 - H. Perinatal (Dr. Katie Brading)
- IX. Open Forum**
- X. Important Dates**
 - A. Board of Directors and General Assembly Meeting Thursday, October 1, 2026

Join Zoom Meeting

<https://us02web.zoom.us/j/89770357019?pwd=qp2hEIcWmrcUDKcFtE82TznabpFWZ.1>

Meeting ID: 897 7035 7019

Passcode: 896408

One tap mobile

+13462487799,,89770357019# US (Houston)

+12133388477,,89770357019# US (Los Angeles)

Join instructions

<https://us02web.zoom.us/meetings/89770357019/invitations?signature=MpvB0Uu5PuOg92Cj9VF7VmZp9kpBViFzEKGyvnM14fw>

Minutes
Brazos Valley Regional Advisory Council
Board of Directors Meeting – In Person & Web Conference Call
 9:00 July 10, 2026
 Brazos Valley Council of Governments Building
 3991 E. 29th Street, Bryan, Texas 77802

Members Present

<u>Position</u>	<u>Board Member</u>	<u>Agency</u>	<u>Absent/ Present</u>
Chair	Patti Parks	Baylor Scott & White Brenham	Present
Vice Chair	Kristen Christian	St. Joseph Health - Regional	Present
Secretary	Ashley Johse	St. Joseph Health – CS	Present
Treasurer	Billy Rice	St. Joseph EMS	Present
Injury Prevention	Riley Fisher	St. Joseph Health Regional	Present
Injury Prevention	Christina Nickerson	St. Joseph Health - Madison	Present
Stroke / Cardiac	Brooke Moore	St. Joseph Health Regional	Present
Stroke / Cardiac	Lori Porter	Baylor Scott & White -CS	Present
Education	Billy Houston	Robertson County EMS	Absent
Trauma / Special Populations	Erin Gaas	St. Joseph Health - Burleson	Absent
Trauma / Special Populations	Courtney Saunders	St. Joseph Health – CS	Present
Systems QI / Physician’s Advisory	Dr. Nicholas Nunnally	St. Joseph Health Regional	Present
Systems QI / Physician’s Advisory	Brandi Mendoza	Baylor Scott & White CS	Present
DEPC/BVHCC Chair	Adam Gallagher	Robertson County EMS	Present
DEPC/BVHCC Vice Chair	Josh Varner	College Station FD	Present
Pre-Hospital	-----	-----	-----
Perinatal	Dr. Katie Brading	St. Joseph Health Regional	Present
EMC at Large	-----	-----	-----

Guests Present

<u>Name</u>	<u>Agency</u>
Dr. Aaron Buzzard	St. Joseph EMS
Melissa Kendrick	Air Med 12
Noah Miles	St. Joseph EMS

Staff Present

<u>Position</u>	<u>Name</u>	<u>Agency</u>	<u>Absent/ Present</u>
BVCOG Deputy Director	Harold Womble	BVCOG	Present
BVRAC Executive Director	John Heritage	BVCOG	Present
Public Safety Planner	Rebecca Hill	BVCOG	Present

- I. **Call to Order** – The meeting was called to order at 9:02 A.M. by Chairperson Parks.
- II. **Introductions** – All members introduced themselves.
- III. **Approval of July 10, 2026 Meeting Minutes** - Members present reviewed the July 10, 2026 meeting minutes. Mr. Gallagher made a motion to approve the July 10, 2026 meeting minutes. Ms. Mendoza seconded; motion carried.

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- IV. Financial Report** – Mr. Heritage directed the board member’s attention to page 8 of the meeting packet for the financial report. At this point in the year there should be 13% remaining in the budgets. Updates include:
- The EMS RAC budget has \$12,700 remaining. At the current burn rate, approximately \$10,000 of EMS RAC budget will roll over to the FY27 contract year.
 - RAC Systems Development budget had several budget amendments approved during the last meeting and many purchases have been made from this budget. There are many items in process that will zero out this budget. The financials only reflect salary expenses through mid-July. These expenses will take a little longer to reflect on the financial documents.
 - EMS County budget shows all remaining balances are in process of being paid.
 - Amendment 3 / EI budget saw a little progress last month. These funds can roll over to next year. The new budget for these funds will go before the General Assembly at the October meeting. The RAC has received an additional \$150,000 for this budget. There are a couple new RAC members that may be eligible for these funds. The formulas have not been developed yet on how these funds will be split up.
 - The Prehospital Whole Blood budget has one new expense under equipment. A \$175,000 order for coolers and blood warmers with extra batteries was placed and the warmers and batteries have been received. A request will be sent to the state for reimbursement of the blood warmers and extra batteries expense. Once that reimbursement has been paid, additional orders will be placed.
 - There have not been any expenses in the Unrestricted budget for the last three months. The balance remaining in the unrestricted account is \$65,805.00.

Ms. Mendoza made a motion to approve the financial report as presented. Mr. Varner seconded; motion carried.

- V. Executive Directors Report:** - Updates include:
- Brazos County ESD 2 is returning as a member of BVRAC.
 - Pulsara Bootcamp was originally scheduled for August 20th. The training is only available in person. The training will be rescheduled to a later date. There will be a morning session for level 1 for basic training and an afternoon session with level 2 training for more advanced features.
 - There have been several education outreach campaigns going on:
 - The Perinatal Health campaign is going on now.
 - The Summer Safety Injury Prevention campaign is just finishing. Approximately 8,000 people were reached with that campaign.
 - Additional stop the bleed kits were purchased with funds remaining in the Injury Prevention committee budget. The Trauma and Special Populations committee had a deadline to get their budget amount spent by a certain date or the funds would roll over to the Injury Prevention committee. There were a few roadblocks for the Trauma and Special Populations committee regarding getting the funds spent so the funds did move to the Injury Prevention committee.

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- There are many stop the bleed classes going on in the region. If any EMS agencies have staff available to be trainers, please reach out to help.
- DSHS personnel will be on site next week doing a fiscal review. Hospitals and EMS agencies have received emails regarding inventory that was purchased with BVRAC funds. DSHS personnel may want to see the equipment in person. Once the review is complete, the Board and General Assembly will receive the letter with any deficiencies noted.
- Whole Blood Updates
 - The coolers are still on backorder. It will be an additional 4 weeks beyond the initial 6 weeks.
 - Agencies should set up a Bloodcomm account as soon as possible.
 - There is a draft MOU for agencies participating in the whole blood program. It is required.
 - Delta has offered to do a demo / training.
 - The anticipated date to go live is September 14th with Level 1. Coolers must be in the field for two weeks before they can carry blood.
 - Need to look at training requirements and develop something as a region if needed to prevent each agency from having to create their own.
 - Steps that need to happen before the date to go live:
 - Sit down with Gulf Coast to discuss procedures
 - Bloodcomm accounts set up
 - Demo of equipment if needed.
 - There have been four blood drives in the last month in the region.
 - There will be a quick Prehospital Meeting after the General Assembly meeting today.

- VI. State RAC Chair / ED Meeting Update** – There was a meeting July 31st. Updates include:
- There was a request for help with psych patients in ERs as well as prehospital.
 - An internal dashboard is being created in the RAC Data Registry for RACs.
 - The reviewers are finding agencies with 20-40 deficiencies.
 - The Senate Bill 8 funding is going to the Workforce Commission. They received \$1 million.
 - There was a discussion of the cost of whole blood across the state.

VII. Discussion and/or Action Items –

- A. Consider for approval the 2026 Regional Trauma System Plan.**– Mr. Rice shared some clerical changes that needed to be made to the information for St. Joseph EMS. Dr. Christian pointed out that the 2024 HVA results are in the plan. The 2026 TSA N HVA information needs to be put into the plan. Ms. Johse made a motion to approve the 2026 Regional Trauma System Plan with the changes noted. Dr. Christian seconded; motion carried.

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- B. Discussion of RAC Symposium** – Chairperson Parks shared updates on speakers. Speakers include Dr. Buzzard, Melissa Kendrick, Dell Hospital (Pedi Stroke), and Memorial Herman (Burns). May look at adding a cardiac speaker. There will be skills stations at lunch including perinatal and airway. The group suggested adding a traction/splint skills station.

\$6,000 has been collected in vendors and sponsor payments.

- C. Discussion of Pulsara** – Ms. Mendoza pointed out that some patient's Pulsara reports have a low priority next to the chief complaint. It is an acuity that is selected by EMS at their discretion.

Dr. Christian shared that they are having issues with direct admissions. Some are coming through that look like ER patients that are transfers. Plans to ask Corey to add a field. The crew can also add a comment in the narrative. This would save time at the facilities and with EMS crews.

- VIII. Committee Significant Items** – Ms. Mendoza is working on a submission form for the case review group. There has been a recent request for a case review. There was a lot of back and forth to get additional information. The submission form should help with this. It can also help identify the reason for the reviews as well. The region process should be education and looking at trends. If there is a regional area for improvement, it should go before the RAC for education. Ms. Kendrick shared that BVRAC may be missing a disclosure of protected information policy. It is not appropriate to do it virtually as well because you cannot control who is in the background.

- IX. Open Forum.** – No updates.

X. Important Dates

- Board of Directors and General Assembly Meeting September 11, 2026.

- XI. Adjourn** – Meeting adjourned at 10:01 am.

BVRAC Budget 01SEP25 to 31AUG26

Brazos Valley Regional Advisory Council

Expense	Category	Budget		Spent		Remaining (\$)		Remaining (%)
RAC Systems Dev	RAC Sys Dev	\$	50,390.00	\$	49,850.21	\$	539.79	1%
EMS RAC	EMS RAC	\$	48,375.00	\$	37,656.54	\$	10,718.46	22%
EMS RAC (Amendment 3)	EMS RAC	\$	150,000.00	\$	39,559.36	\$	110,440.64	74%
EMS County	EMS County	\$	87,675.00	\$	87,675.00	\$	-	0%
Prehospital Whole Blood	PHWB	\$	586,557.00	\$	100,095.91	\$	486,461.09	83%
Unrestricted	Unrestricted	\$	28,191.87	\$	22,380.25	\$	5,811.62	21%
Total Expenses		\$	951,188.87	\$	337,217.27	\$	613,971.60	64.55%

BVRAC EMS/RAC Budget 01SEP25 to 31AUG26

Brazos Valley Regional Advisory Council (EMS/RAC \$48,375.00)

Expense	Category	Budget		Spent		Remaining (\$)		Remaining (%)
Management	RAC Sys Dev	\$	45,722.52	\$	35,004.06	\$	10,718.46	23%
EMS Wristbands	RAC Sys Dev	\$	2,652.48	\$	2,652.48	\$	-	0%
Education	RAC Sys Dev	\$	-	\$	-	\$	-	
Injury Prevention	RAC Sys Dev	\$	-	\$	-	\$	-	
Trauma/Special Pop.	RAC Sys Dev	\$	-	\$	-	\$	-	
Stroke/Cardiac	RAC Sys Dev	\$	-	\$	-	\$	-	
Perinatal	RAC Sys Dev	\$	-	\$	-	\$	-	
Other	RAC Sys Dev	\$	-	\$	-	\$	-	
Total Expenses		\$	48,375.00	\$	37,656.54	\$	10,718.46	22.16%

Notes:

EMS Wristbands - \$2,652.48 (PAID)

BVRAC Systems Development Budget 01SEP25 to 31AUG26

Brazos Valley Regional Advisory Council (SYS DEV \$50,390.00)

Expense	Category	Budget	Spent	Remaining (\$)	Remaining (%)
Management	EMS RAC	\$ 16,473.36	\$ 15,870.94	\$ 602.42	4%
Education	EMS RAC	\$ 10,138.26	\$ 10,138.26	\$ -	0%
Injury Prevention	EMS RAC	\$ 11,652.24	\$ 11,644.77	\$ 7.47	0%
Trauma/Special Pop.	EMS RAC	\$ 2,100.00	\$ 2,100.00	\$ -	0%
Stroke/Cardiac	EMS RAC	\$ 4,300.00	\$ 4,300.00	\$ -	0%
Perinatal	EMS RAC	\$ 4,553.00	\$ 4,623.10	\$ (70.10)	-2%
GETAC/TETAF	EMS RAC	\$ 673.14	\$ 673.14	\$ -	0%
Staff Travel	EMS RAC	\$ 500.00	\$ 500.00	\$ -	0%
Total Expenses		\$ 50,390.00	\$ 49,850.21	\$ 539.79	1.07%

Notes:

Whole Blood Academy Travel Reimbursement (Education Funds) - \$1,138.26 **(PAID)**

FTEP Course 50% Deposit (Education Funds) - \$4,500.00 **(PAID)**

GETAC Travel Reimbursement - \$315.24 **(PAID)**

TETAF Travel Reimbursement - \$857.90 **(PAID)**

Neonatal Resuscitation Textbooks - \$1,015.74 **(PAID)**

Cardiac Awareness Campaign - \$2,300.00 **(PAID)**

Pedestrian Safety Awareness Campaign - \$3,500.00 **(PAID)**

FTEP Course 50% Deposit (Education Funds) - \$4,500.00 **(PAID)**

Hospital Data Management Course (Trauma/Spcl Pop, Funds) - \$2,100.00 **(PAID)**

Registration fee for Area Agency on Aging Senior Expo - \$100.00 **(PAID)**

Hot/cold packs for Area Agency on Aging Senior Expo - \$334.09 **(PAID)**

Stroke Awareness Campaign - \$2,000.00 **(PAID)**

Stop the Bleed Kits & Tourniquets - \$3,037.60 **(PAID)**

Summer Safety Campaign - \$2,200.00 **(PAID)**

HALO Swaddle Wraps - \$1,407.36 **(PAID)**

Perinatal Health Campaign - \$2,200.00 **(PAID)**

Stop the Bleed Kits - \$2,473.08 **(PAID)**

BVRAC RAC EMS COUNTY 01SEP25 to 31AUG26

Brazos Valley Regional Advisory Council (\$87,675.00)

Expense	Category	Budget	Spent	Remaining (\$)	Remaining (%)
Bryan Fire Dept EMS	EMS County	\$ 4,623.00	\$ 4,623.00	\$ -	0%
CSFD EMS	EMS County	\$ 4,623.00	\$ 4,623.00	\$ -	0%
ST Joseph EMS Brazos	EMS County	\$ 4,623.00	\$ 4,623.00	\$ -	0%
ST Joseph EMS Burleson	EMS County	\$ 10,107.00	\$ 10,107.00	\$ -	0%
ST Joseph EMS Grimes	EMS County	\$ 12,234.00	\$ 12,234.00	\$ -	0%
ST Joseph EMS Leon	EMS County	\$ 5,409.00	\$ 5,409.00	\$ -	0%
ST Joseph EMS Madison	EMS County	\$ 7,154.00	\$ 7,154.00	\$ -	0%
Hilltop Lake VFD EMS	EMS County	\$ 5,409.00	\$ 5,409.00	\$ -	0%
Jewett EMS	EMS County	\$ 5,409.00	\$ 5,409.00	\$ -	0%
RCEMS	EMS County	\$ 12,938.00	\$ 12,938.00	\$ -	0%
TAMU EMS	EMS County	\$ 4,623.00	\$ 4,623.00	\$ -	0%
WCEMS	EMS County	\$ 10,523.00	\$ 10,523.00	\$ -	0%
Total Expenses		\$ 87,675.00	\$ 87,675.00	\$ -	0.00%

Notes:

Bryan Fire Department Reimbursement - \$4,623.00 (PAID)

Jewett EMS Reimbursement - \$5,409.00 (PAID)

Robertson County EMS Reimbursement - \$12,938 (PAID)

TAMU EMS Reimbursement - \$4,623.00 (PAID)

Hilltop Lakes EMS Reimbursement - \$5,409.00 (PAID)

College Station Fire Department Reimbursement - \$4,623.00 (PAID)

Washington County EMS Reimbursement - \$10,523.00 (PAID)

St. Joseph EMS Remibursement - \$39,527.00 (PAID)

BVRAC EMS RAC - Amendment 3/Exceptional Item (EI) Funds Budget 01SEP25 to 31AUG26

Brazos Valley Regional Advisory Council (EMS RAC Amendement 2 \$150,000)

Expense	Category	Budget	Spent	Remaining (\$)	Remaining (%)
Management	Amendment 3	\$5,000.00	\$ 1,951.59	\$ 3,048.41	61%
Bryan Fire Dept EMS	Amendment 3	\$ 4,623.00	\$ 4,623.00	\$ -	0%
St Joseph EMS	Amendment 3	\$ 39,527.00	\$ 813.09	\$ 38,713.91	98%
College Station FD EMS	Amendment 3	\$ 4,623.00	\$ 4,623.00	\$ -	0%
Hilltop Lakes VFD EMS	Amendment 3	\$ 5,409.00		\$ 5,409.00	100%
Jewett EMS	Amendment 3	\$ 5,409.00	\$ 4,928.00	\$ 481.00	9%
Robertson County EMS	Amendment 3	\$ 12,938.00		\$ 12,938.00	100%
Texas A&M University EMS	Amendment 3	\$ 4,623.00		\$ 4,623.00	100%
Washington County EMS	Amendment 3	\$ 10,523.00	\$ 10,523.00	\$ -	0%
Baylor Scott & White Brenham	Amendment 3	\$ 6,369.00		\$ 6,369.00	100%
Baylor Scott & White College Station	Amendment 3	\$ 12,739.00	\$ -	\$ 12,739.00	100%
St. Joseph Madisonville	Amendment 3	\$ 6,369.00	\$ 3,497.68	\$ 2,871.32	45%
St. Joseph Grimes	Amendment 3	\$6,370.00		\$ 6,370.00	100%
St. Joseph Burleson	Amendment 3	\$6,370.00		\$ 6,370.00	100%
St Jospheh College Station	Amendment 3	\$ 6,370.00	\$ -	\$ 6,370.00	100%
St. Joseph Regional	Amendment 3	\$ 12,738.00	\$ 8,600.00	\$ 4,138.00	32%
Total Expenses		\$ 150,000.00	\$ 39,559.36	\$ 110,440.64	73.63%

Notes:

Jewett EMS Reimbursement - \$2464.00 (PAID)

Bryan Fire Department Reimbursement - \$4,623.00 (PAID)

Jewett EMS Reimbursement - \$2464.00 (PAID)

Washington County EMS Reimbursement - \$10,523.00 (PAID)

College Station Fire Department - \$4,623.00 (PAID)

St Joseph Regional, Burleson and Madison - \$12,097.68 (PAID)

St Joseph EMS - \$813.09 (PAID)

BVRAC Prehospital Whole Blood 25FEB26 to 31AUG27

Brazos Valley Regional Advisory Council (\$586,557.00)

Expense	Category	Budget	Spent	Remaining (\$)	Remaining (%)
Management	EMS County	\$ 30,912.00		\$ 30,912.00	100%
Travel	EMS County	\$ 16,811.00	\$ 1,053.09	\$ 15,757.91	94%
Equipment	EMS County	\$ 365,410.00	\$ 99,042.82	\$ 266,367.18	73%
Supplies	EMS County	\$ 90,224.00	\$ -	\$ 90,224.00	100%
Other (Whole Blood)	EMS County	\$ 83,200.00	\$ -	\$ 83,200.00	100%
Total Expenses		\$ 586,557.00	\$ 100,095.91	\$ 486,461.09	82.94%

Notes:

Equipment (Blood & Fluid Warmers & Extra Batteries) - \$99,042.82

(Paid)

National Whole Blood Academy Travel Reimbursement - \$1,053.09 **(In Process)**

BVRAC Unrestricted Budget

Brazos Valley Regional Advisory Council

Revenue

Revenue Source	Category	Budget
Member Dues	Unrestricted	\$ 9,400.00
BVRAC Symposium	Unrestricted	\$ 3,900.00
Total Revenue		\$ 13,300.00

Expenses

Expense	Category	Budget	Spent	Remaining (\$)	Remaining (%)
BVRAC Radios	Unrestricted	\$ 10,000.00	\$ 7,414.08	\$ 2,585.92	26%
Taxes	Unrestricted	\$ 3,328.00	\$ 1,500.00	\$ 1,828.00	55%
TETAF Dues	Unrestricted	\$ 2,000.00	\$ 2,200.00	\$ (200.00)	-10%
RAC Symposium	Unrestricted	\$ 10,000.00	\$ 8,126.41	\$ 1,873.59	19%
Insurance	Unrestricted	\$ 2,042.00	\$ 2,042.00	\$ -	0%
Website	Unrestricted	\$ 321.87	\$ 597.76	\$ (275.89)	-86%
Sponsorships	Unrestricted	\$ 500.00	\$ 500.00	\$ -	0%
Total Expenses		\$ 28,191.87	\$ 22,380.25	\$ 5,811.62	20.61%

Notes:

\$1,500.00 - Payment to CPA Firm for Tax Return Preparation & Submission **(PAID)**

\$275.89 - BVRAC Website Hosting Renewal **(PAID)**

\$7,414.08 - BVWACS Radios **(PAID)**

RAC Symposium - \$8,126.41 **(PAID)**

\$45.98 - BVRAC Website Domain Renewal **(PAID)**

\$500 - Texas Association of Air Medical Services Sponsorship **(PAID)**

\$2,200.00 - TETAF Dues **(PAID)**

\$2,042.00 - VFIS Insurance Renewal - **(PAID)**

\$275.89 - BVRAC Website Hosting Renewal **(PAID)**

\$300.00 - BVRAC Website file storage and maintenance **(In Process)**

Brazos Valley Council of Governments
Balance Sheet - CD-BALANCE SHEET
As of 8/31/2026

		Beginning Year		
		Balance	YTD Change	Current Year
Assets				
Cash				
		0.00	66,837.65	66,837.65
Total Cash		0.00	66,837.65	66,837.65
Assets				
Accounts Receivable-Customers	1300	0.00	0.00	0.00
Accounts Receivable-Other	1321	0.00	0.00	0.00
Prepaid Expense	1591	0.00	650.00	650.00
Total Assets		0.00	650.00	650.00
Total Assets		0.00	67,487.65	67,487.65
Liabilities				
Accounts Payable-Vendors	2113	0.00	1,248.55	1,248.55
Accounts Payable-Other	2115	0.00	(1,248.55)	(1,248.55)
Total Liabilities		0.00	0.00	0.00
Fund Balance				
Beg. Fund				
Fund Balance	3211	0.00	0.00	0.00
Total Beg. Fund		0.00	0.00	0.00
Change in Fund Balance				
Residual Equity Transfer OUT	3999	0.00	0.00	0.00
Fund Transfer Revenue	4784	0.00	3.62	3.62
Contrib to other Funds	5792	0.00	(333.56)	(333.56)
Other		0.00	67,817.59	67,817.59
Total Change in Fund Balance		0.00	67,487.65	67,487.65
Total Fund Balance		0.00	67,487.65	67,487.65
Total Liability & Fund Balance		0.00	67,487.65	67,487.65

Brazos Valley Regional Advisory Council 2026

Board of Directors Participation

	Board Members	September	October	November	December	January	February	Spec. Feb	March	April	May	June	July	August	Total Attended
1 3	Patti Parks Chair	X	X	X	X	X	X	X	X	X	X	X	X	X	13
	Kristen Christian Vice Chair	X	X	X	X	X	X	X	X	X	X	?	X	X	12
	Ashley Johse Secretary	X	X	X	X	X	X	?	X	X	X	X	X	X	12
	Brandi Mendoza	X	X												2
	Billy Rice Treasurer			X	?	X	X	X	X	X	X	?	X	X	9
1	Bryan Ruemke DEPC	X	X	X	?										3
2	Adam Gallagher DEPC								X	X	X	X	X	X	6
2	Adam Gallagher Education	X	X	X	X	X	X	X							7
2	William Houston Education								X	X	X	X	?	?	4
3	Dr. Nicholas Nunnally Systems QI/PA	X	?	?	?	?	X	?	X	X	X	?	?	X	6
4	Riley Fisher Injury Prevention	X	X	?	X	X	?	?	X	X	X	X	X	X	10
6	Kevin Deramus Pre- Hospital	X	X	X	X	X	X	X	?	?	?				7
8	Erin Gaas Trauma/Special Pop	X	O	X	X	X	X	X	O	X	X	X	O	O	13
10	Amy Plotts Stroke	?	?	?	X	?	X								2
10	Brooke Moore Stroke								?	X	X	?	X	X	4
12	Dr. Katie Brading Perinatal	X	X	X	X	?	X	?	O	?	X	X	X	X	10
	John Heritage Executive Director	X	X	X	X	X	X	X	X	X	X	X	X	X	13
	Rebecca Hill Planner	X	X	X	X	X	X	X	X	?	X	X	X	X	12
	X= Attended meeting.	O=Substitution			?=Absent		New Appointments								